

# Annual Benchmark Report

Promoting financial inclusion through data and insight

**Ecuador FY 2015** 

By Mohita Khamar and Pia Aybar

#### **Acknowledgement**

MIX is privileged to showcase the results of Fiscal Year 2014 and FY 2015 of Ecuador in the form of the "Annual Benchmark Report FY 2015". This report presents the financial and operating data of 48 Financial Service Providers (FSPs) that have reported to MIX Market during FY 2015.

MIX is grateful to all the FSPs that have provided comprehensive data in a timely manner. MIX would not be able to contribute to building transparency in the microfinance sector without their continued support and effort.

MIX would like to thank Red de Instituciones Financieras de Desarrollo (RFD), our network partner in Ecuador, who helped in facilitating annual data collection from local FSPs. Without their support and dedication, MIX would not be able to provide access to this data or conduct the following analysis



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MIX has taken due care and caution in preparing this report, it has obtained the information from the institutions. Thus MIX relies on the information submitted and does not guarantee the accuracy, adequacy or completeness of any information and is not responsible for any errors in transmission.

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#### Introduction

**The Annual Benchmark Report** is one of the primary benchmarking products created by MIX that offers a unique opportunity to analyze **the performance of individual financial service providers (FSPs) and peer groups, and to conduct country comparisons**. As part of our continued efforts to collect and publish high quality data that strengthens the microfinance sector, builds transparency and further enhances financial inclusion in Ecuador, we at MIX have created the "Annual Benchmark Report" for FY 2015.

This report includes **key financial and operational indicators** that provide a country overview, indicator level performance and institutional details. The indicators include a range of performance variables pertaining to outreach, institutional characteristics, financing structure, financial performance, revenue, expenses, efficiency, productivity, risk and liquidity. **The numbers are presented at the aggregate level, peer-group level and individual FSPs level**. The report also compares the FY 2015 performance against the previous fiscal year and provides the growth or decline rate for each of the indicators.

The publication of global industry benchmarks and customized benchmarking services create comparative performance results that the industry and its retail institutions can contextualize FSP performance within relevant peer groups. These benchmarks allow institutions to view relative trends and drivers in their own performance from a comparative perspective.

The benchmarks support the transparency necessary for improved institutional performance and greater access to capital markets for growth. The first section of each of the following pages captures the **overall performance of the FSPs in the country**. Each following section then explores the relative diversified peer comparison by the **legal types in the country and scale of the FSP**.

#### **About MIX**

MIX envisions a world where appropriate and accessible financial services are available to everyone, everywhere. We deliver strategically important data, insights, and market intelligence to key decision makers in the financial inclusion industry. Our online platforms – MIX Market and FINclusion Lab – enable coordinated investment, effective policy, and positive social outcomes for the financially underserved. Incorporated in 2002, MIX is a nonprofit based in Washington, D.C., with regional offices in Africa, Asia, Europe, and Latin America.

MIX Market provides access to the data, analysis, and tools that deliver key insights into the financial inclusion sector. Whether you are a financial service provider, investor, or policymaker, the MIX Market platform can help you assess financial, operational, and social performance.

We provide data, analysis, and market insight that enables coordination and transparency.

The last 5 years we had over

750,000 annual website visits

Our MIX Market platform provides instant access to financial and social performance information covering approximately

2,000 FSPs around the world

Our FINclusion Lab platform provides insights into financial access across more than

22 countries

#### **Data and Methodology**

- 1. The data and analysis in this report are based on self-reported operational and financial numbers for FY 2014 and FY 2015, for a total of 48 FSPs that submit data to MIX
- 2. The financial numbers also are verified by the audited financial statements of the FSPs for FY 2014 and FY 2015 and are reclassified based on IFRS Standards.
- 3. Balanced data: The growth value or the change in the indicator over the year is calculated based on balanced data, meaning for the FSPs that have reported consistently to MIX for 2014 and 2015 their values have been aggregated to present the percentage change. Rest of the aggregated values are unbalanced.
- 4. Peer grouping information in based on the legal classifications that are relevant to the context of Ecuador microfinance sector, that are Banks, Credit union/Coorporatives, NBFIs, and NGOs.
- 5. Peer grouping classification is also based on the scale of the FSPs i.e. **small** [GLP size less than USD 100 m], **medium** [GLP size between USD 100m to 500m] and **large** [GLP size greater than USD 500m].
- 6. MIX follows global industry standard definitions and formulae that are used for all analyses in the report. (Refer the glossary for the details of all the definitions and ratios used in the publication)
- 7. 25th and 75th Percentile: The smallest observation that is greater than or equal to the specified percentage of observations. In this report the 25th and 75th percentiles are displayed, to signify the upper and lower bounds of the middle 50% of FSPs' values for each indicator.
- 8. Average and Weighted Average Value (WAV) **Average value** is presented as a line in the "benchmark graphs by peers". **Simple average** is presented when an indicator is an absolute number whereas **weighted average** is presented when the indicator is a ratio.

#### **Key Findings**

#### **Economic Overview**

Ecuador is a big exporter of oil and was affected by the decline in the international oil prices during the FY 2015. Significant dollar appreciation also contributed to the slowdown in the economy during the year. These factors limited monetary supply in the country, and consequently financial sector witnessed a slowdown in their lending activities and become conservative, aiming to keep adequate liquidity.

New regulations were issued for the financial sector in April 2015 by Monetary and Financial Regulation Policy Board (Junta de Política y Regulación Monetaria y Financiera). The creation of a **liquidity fund** and **deposit insurance fund** were among the main changes related to credit unions operations. Further, **interest rate cap** for each type of credit was also **introduced by the regulatory body** in March 2015.

#### Outreach

At end of year FY 2015, Ecuadorian FSPs reported **a decline in the borrower** based to 1,412.01 thousand compared from 1,632.43 thousand borrowers in FY 2014, based on the balanced data the borrower has a noticeable **decline rate of 14.24%** in FY 2015.

Due to a **decrease in funds from deposits** Banks were prudent in the lending activities, to maintain adequate liquidity levels. This impacted the lending towards customers where the process of loan approval and disbursement lengthen and added further guarantee requirements.

Similar to borrowers, depositors also reported a downward trend for FY 2015 whereas deposit accounts, on the other hand, **witnessed a growth of 8.46%**.

#### **Financing Structure**

Deposits remained **as a stable source of funds for the Ecuadorian FSPs**, although it was observed that the ratio of deposits to loans in FY 2015 (78.86%) was lower than the FY 2014 ratio (81.53%). **Credit unions continued to report higher** ratio even in FY 2015 of 92.82%, as compared to 98.16% in the previous year.

**Debt to equity ratio reduced** by 1.23 in FY 2015. Equity has seen a significant rise of 6.18% and deposits reduced, which explains the reason for the reduction in debt to equity ratio.

#### **Institutional Characteristics**

The Ecuadorian financial services providers **reported a decline in the assets** of 3.44% which could be related to the simultaneous decline in the deposits of 3.68% during FY 2015. The main source of funding for Ecuadorian FSPs is from deposits as we see FSPs have an aggregated deposit to asset ratio of 63.76% for FY 2015 despite witness a decline of 4.47% based on the balanced data.

The Ecuadorian financial services providers **reported a decline** of 1.83% **in personnel** for FY 2015. In contrast, they reported an **increase in the number of loan officers** of 3.08%, which suggests that reduction was not focused on the ground staff.

On the other hand, FSPs reported a significant rise in its offices 18.50% at an aggregate level. **This growth was driven by Pichincha Microfinanzas** that has reported 73.10% rise despite recording decline in assets and equity during FY 2015.

#### **Productivity & efficiency**

**Expenses have reduced marginally** however, cost per borrower that measures the operating cost expensed per borrower has increased by 1.71% in FY 2015. This increase in expense towards every borrower is due to huge drop in the number of the active borrower in FY 2015 and marginal change in the cost.

Borrowers per staff member and borrowers per loan officer have reduced drastically by 12.64% and 16.80% respectively, in FY 2015 once again impacted by the decline in the borrower levels.

#### **Risk and Liquidity**

**Portfolio quality** of the reporting FSPs **deteriorated** at end of the FY 2015, measured by PAR>30 days and PAR>90 days rates. **The higher rates are mostly driven by NBFIs and credit unions** by legal status, whereas large and small scale FSPs measured by scale

In FY 2015, FSPs continued to report the risk coverage rates above of 100% i.e. 108.51% during the year although it is lower coverage compared to 120.68% aggregated in FY 2014. **The decline was mostly driven by Banco Coopnacional** that has the highest risk coverage and highest declining rate as well.

	FY 2014	FY 2015
Number of FSPs	48	48
ADB per depositor (USD) (WAV)	982.43	1,011.33
ALB per borrower (USD) (WAV)	2,709.45	3,189.02
Administrative expense/assets (WAV)	3.10%	2.88%
Assets (USD) m	6,019.76	5,888.25
Average deposit account balance (USD) (WAV)	783.52	735.99
Borrowers per loan officer (WAV)	534.00	444.17
Borrowers per staff member (WAV)	182.30	157.03
Capital/assets (WAV)	12.66%	13.77%
Cost per borrower (USD) (WAV)	300.24	294.53
Debt to equity (WAV)	6.89	6.16
Deposit accounts per staff member (WAV)	471.11	537.39
Depositors per staff member (WAV)	407.72	391.08
Deposits (USD) m	3,840.17	3,754.28
Deposits to loans (WAV)	81.53%	78.86%
Deposits to total assets (WAV)	63.79%	63.76%
Equity (USD) m	762.93	822.39
Financial expense/assets (WAV)	4.60%	4.59%
Financial revenue / assets (WAV)	16.15%	15.88%
Gross Loan Portfolio (USD) m	4,709.95	4,760.95
Loan loss rate (WAV)	0.82%	1.02%
Loan officers	3,054	3,179
Number of active borrowers '000	1,632.43	1,412.01
Number of deposit accounts '000	4,214.56	4,832.16
Number of depositors '000	3,651.64	3,516.57
Offices	656	799
Operating expense/assets (WAV)	8.46%	8.24%
Operational self sufficiency (WAV)	112.69%	109.20%
Personnel	8,946	8,992
Personnel allocation ratio (WAV)	34.14%	35.35%
Personnel expense/assets (WAV)	2.95%	2.86%
Portfolio at risk > 30 days (WAV)	4.98%	5.63%
Portfolio at risk > 90 days (WAV)	3.50%	4.10%
Profit margin (WAV)	11.27%	8.53%
Provision for loan impairment/assets (WAV)	1.30%	1.71%
Return on assets (WAV)	1.42%	1.05%
Return on equity (WAV)	10.98%	7.92%
Risk coverage (WAV)	119.89%	108.47%
Total expense / assets (WAV)	14.36%	14.54%
Write-off ratio (WAV)	0.98%	1.19%
Yield on gross loan portfolio (WAV)	18.52%	17.61%

Notes: (i) m = Millions (ii) WAV = Weighted average value

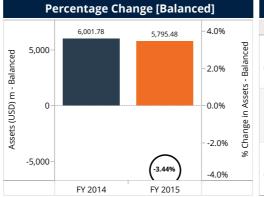
## Institutional Characteristic

#### **Assets**

Total Assets (USD) m

5,888.25

reported as of FY 2015

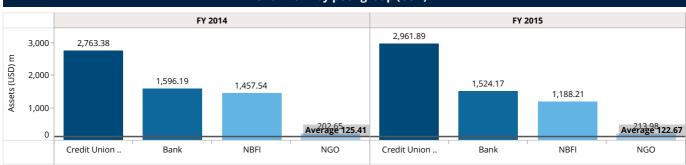


Percentiles and Median				
	FY 2014	FY 2015		
Percentile (25) of Assets (USD) m	17.51	19.81		
Median Assets (USD) m	39.68	45.15		
Percentile (75) of Assets (USD) m	120.13	121.26		

Benchmark by Legal status					
	FY 2014 FY 2015				
Legal Status	FSP count	Assets (USD) m	FSP count	Assets (USD) m	
Bank	6	1,596.19	6	1,524.17	
Credit Union / Cooper	31	2,763.38	31	2,961.89	
NBFI	1	1,457.54	1	1,188.21	
NGO	10	202.65	10	213.98	
Total	48	6,019.76	48	5,888.25	

Benchmark by Scale				
	FY 2	2014	FY 2	2015
Scale	FSP count Assets (USD) m		FSP count	Assets (USD) m
Large	2	2,195.02	2	1,862.96
Medium	10	2,522.33	9	2,448.36
Small	36	1,302.40	37	1,576.93
Total	48	6,019.76	48	5,888.25

#### Benchmark by peer group (USD) m



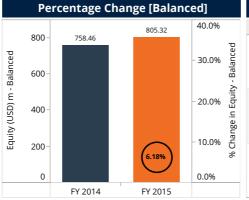


#### Top Ten Institutions by Indicator (USD) m and Year on Year Change (%) Pichincha COAC Jardín ProCredit -COAC 29 de CACPECO Banco COOPN **COAC Mushuc** Banco COAC COOPROGRESO ACIONAL Microfinanzas Solidario Azuayo ECU Octubre Riobamba LTDA. Runa 20.0% % Change in Assets 5.56% 2.83% 3.87% 0.19% 0.0% -6.85% -8.51% -9.20% -11.20% -18.48% -20.0% 1.457.54 1,500-Assets (USD) m 1.188.21 1,000 737.48 674.75 534.87 459.87 425.96 500 386.76 382.62 339.75 313.23 330.64 175.97 182.79 177.26 157.78 162.25 FY 2014 FY 2015 FY 2014 FY 2015

#### **Equity**

Total Equity (USD) m

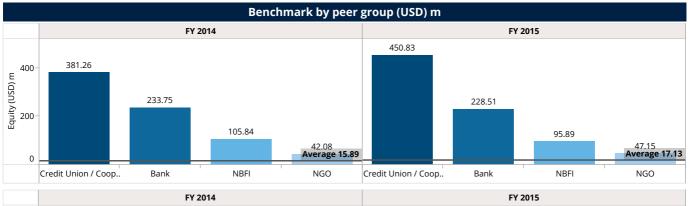
822.39



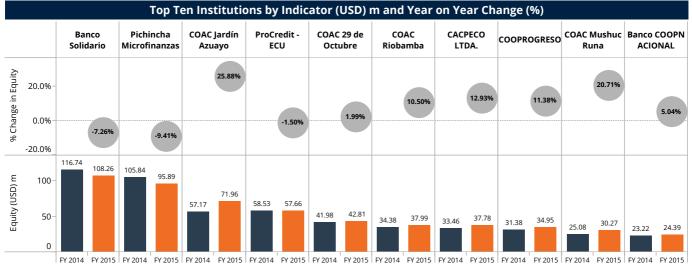
Percentiles and Median				
	FY 2014	FY 2015		
Percentile (25) of Equity (USD) m	2.96	3.96		
Median Equity (USD) m	6.06	8.39		
Percentile (75) of Equity (USD) m	15.58	17.46		

Benchmark by legal status						
	FY 2014 FY 2015					
Legal Status	FSP count	Equity (USD) m	FSP count	Equity (USD) m		
Bank	6	233.75	6	228.51		
Credit Union / Coope	31	381.26	31	450.83		
NBFI	1	105.84	1	95.89		
NGO	10	42.08	10	47.15		
Total	48	762.93	48	822.39		

Benchmark by scale					
	FY 2	2014	FY 2	2015	
Scale	FSP count	Equity (USD) m	FSP count	Equity (USD) m	
Large	2	222.58	2	204.15	
Medium	10	335.20	9	348.67	
Small	36	205.15	37	269.56	
Total	48	762.93	48	822.39	



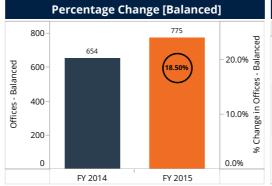




#### Offices

**Total Offices** 

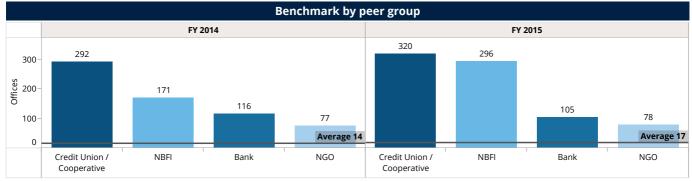
**799** 

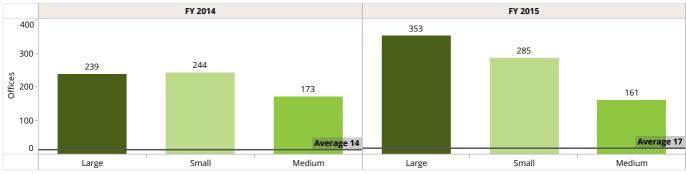


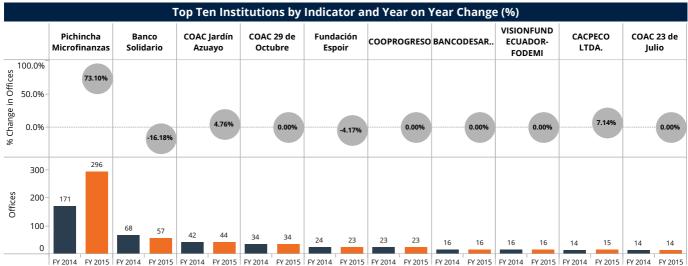
Percentiles and Median			
	FY 2014	FY 2015	
Percentile (25) of Offices	3	5	
Median Offices	9	9	
Percentile (75) of Offices	14	14	

Benchmark by legal status				
	FY 2014 FY 2015		015	
Legal Status	FSP count	Offices	FSP count	Offices
Bank	6	116	6	105
Credit Union / Coope	31	292	31	320
NBFI	1	171	1	296
NGO	10	77	10	78
Total	48	656	48	799

Benchmark by scale					
	FY 2014		FY 2	015	
Scale	FSP count	Offices	FSP count	Offices	
Large	2.0	239	2.0	353	
Medium	10.0	173	9.0	161	
Small	36.0	244	37.0	285	
Total	48.0	656	48.0	799	



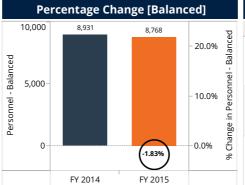




#### **Personnel**

**Total Personnel** 

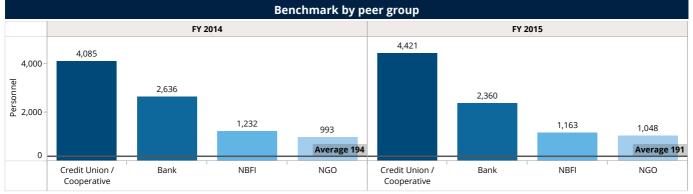
8,992

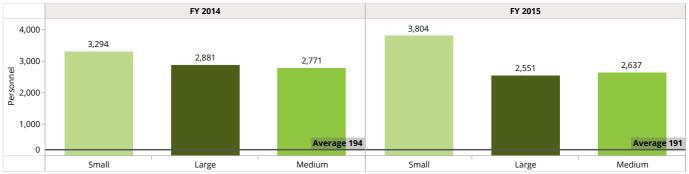


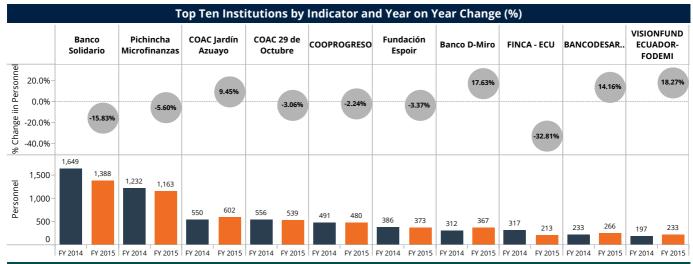
Percentiles and Median				
	FY 2014	FY 2015		
Percentile (25) of Personnel	44	49		
Median Personnel	114	125		
Percentile (75) of Personnel	195	193		

Benchmark by legal status					
	FY 2	014	FY 2	015	
Legal Status	FSP count	Personnel	FSP count	Personnel	
Bank	6	2,636	6	2,360	
Credit Union / Coope	31	4,085	31	4,421	
NBFI	1	1,232	1	1,163	
NGO	10	993	10	1,048	
Total	48	8,946	48	8,992	

Benchmark by Scale						
	FY 2014		FY 2015			
Scale	FSP count	Personnel	FSP count	Personnel		
Large	2	2,881	2	2,551		
Medium	10	2,771	9	2,637		
Small	36	3,294	37	3,804		
Total	48	8,946	48	8,992		



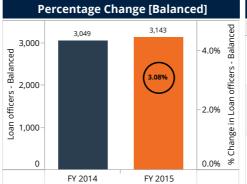




#### **Loan Officers**

**Total Loan Officers** 

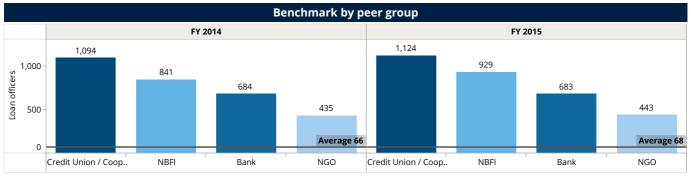
3,179

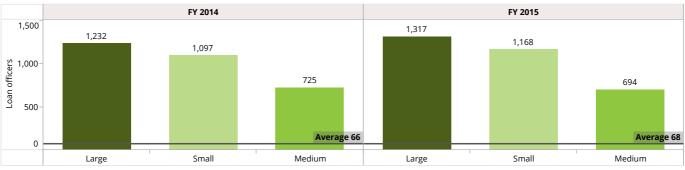


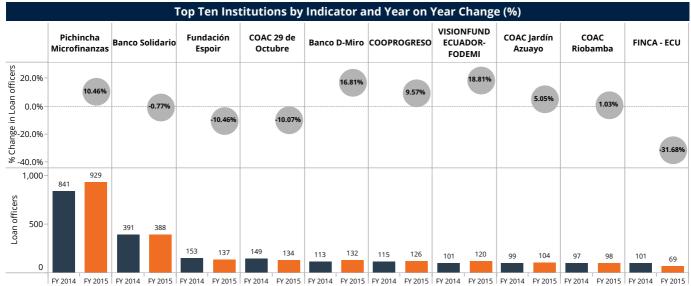
Percentiles and Median				
	FY 2014	FY 2015		
Percentile (25) of Loan officers	12	12		
Median Loan officers	30	27		
Percentile (75) of Loan officers	59	60		

Benchmark by legal status					
	FY 2	2014	FY 2	2015	
Legal Status	FSP count Loan officers		FSP count	Loan officers	
Bank	6	684	6	683	
Credit Union / Coop	31	1,094	31	1,124	
NBFI	1	841	1	929	
NGO	10	435	10	443	
Total	48	3,054	48	3,179	

Benchmark by Scale						
	FY 2014		FY 2015			
Scale	FSP count	Loan officers	FSP count	Loan officers		
Large	2	1,232	2	1,317		
Medium	10	725	9	694		
Small	36	1,097	37	1,168		
Total	48	3,054	48	3,179		







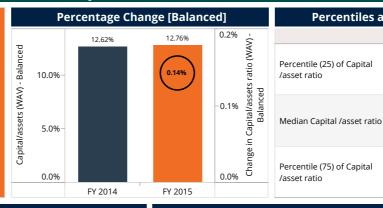
# Financing Structure

#### **Capital to assets**

**Capital/Asset Ratio** (WAV) aggregated to

13.77%

reported as of FY 2015



	Benchma	ark by legal :	status		
	FY 2	2014	FY 2	2015	
Legal Status	FSP count	Capital/assets (WAV)	FSP count	Capital/assets (WAV)	Scal
Bank	6	14.64%	6	15.09%	Larg
Credit Union / Coo	31	13.64%	31	15.12%	Med
NBFI	1	7.26%	1	8.07%	
NGO	10	20.95%	10	22.29%	Sma
Aggregated	48	12.66%	48	13.77%	Agg

Benchmark by scale					
	FY 2014		FY 2015		
Scale	FSP count	Capital/assets (WAV)	FSP count	Capital/assets (WAV)	
Large	2	10.38%	2	10.83%	
Medium	10	13.21%	9	14.26%	
Small	36	15.74%	37	17.10%	
Aggregated	48	12.66%	48	13.77%	

**Percentiles and Median** 

FY 2014

13.09%

15.73%

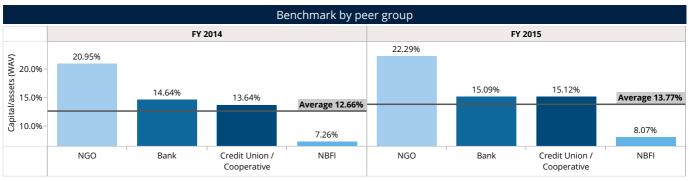
18 98%

FY 2015

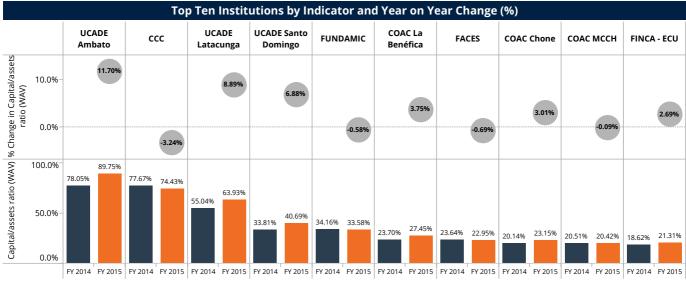
13.92%

15.95%

20.48%





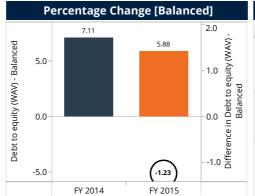


#### **Debt to equity**

Debt/Equity Ratio (WAV) aggregated to

6.16

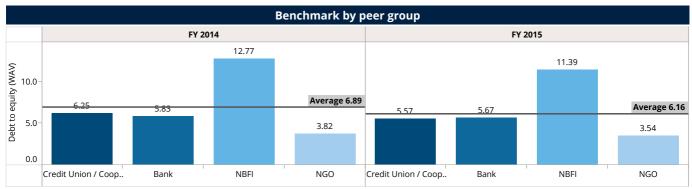
reported as of FY 2015



Percentiles and Median				
	FY 2014	FY 2015		
Percentile (25) of Debt to equity ratio	4.27	3.89		
Median Debt to equity ratio	5.36	5.27		
Percentile (75) of Debt to equity ratio	6.64	6.19		

Benchmark by legal status					
	FY 2014		FY 2	2015	
Legal Status	FSP count Debt to equity (WAV)		FSP count	Debt to equity (WAV)	
Bank	6	5.83	6	5.67	
Credit Union / Coope	31	6.25	31	5.57	
NBFI	1	12.77	1	11.39	
NGO	10 3.82		10	3.54	
Aggregated	48	6.89	48	6.16	

Benchmark by scale						
	FY 2	014	FY 2	2015		
Scale	FSP count Debt to equity (WAV)		FSP count	Debt to equity (WAV)		
Large	2	8.86	2	8.12		
Medium	10	6.52	9	6.02		
Small	36	5.35	37	4.85		
Aggregated	48	6.89	48	6.16		



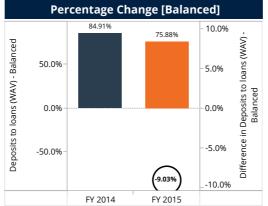


#### Top Ten Institutions by Indicator and Year on Year Change (%) COAC Pichincha COAC 29 de Fundación COAC Jardín **COAC Santa** BANCODESAR.. COOPROGRESO COAC Chibuleo Fernando **COAC San José** Microfinanzas Azuayo Octubre Anita Alternativa Daquilema Change in Debt to equity (WAV) 0.17 -0.19 -0.31 -0.48 -0.52 -0.61 -0.89 -1.04 -1.17 -1.38 15.0 12.77 Debt to equity (WAV) 10.0 8.72 8.11 7.83 7.77 7.29 7.43 6.94 7.12 6.80 7.22 6.63 6.43 6.18 5.0 0.0 FY 2014 FY 2015 | FY 2014 | FY 2015 | FY 2014 | FY 2015 | FY 2014 FY 2015 FY 2014 FY 2015 FY 2015 FY 2014

#### **Deposit to loan**

Deposit/Loan (WAV) aggregated to

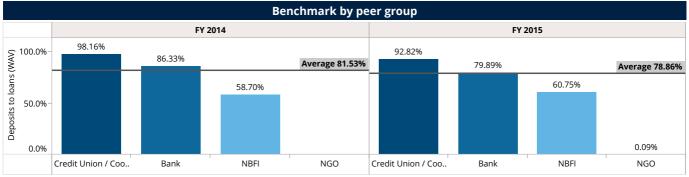
78.86%



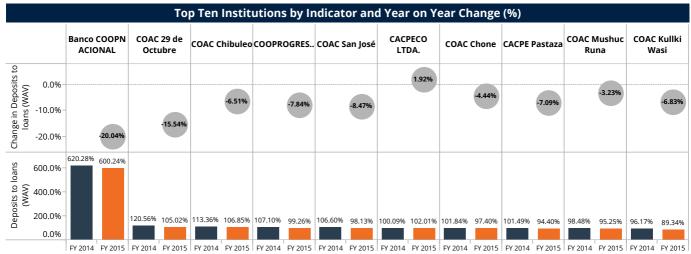
Percentiles and Median				
	FY 2014	FY 2015		
Percentile (25) of Deposits to loans	67.13%	70.83%		
Median Deposits to loans	87.97%	85.28%		
Percentile (75) of Deposits to loans	97.90%	93.98%		

Benchmark by legal status						
	FY 2014		FY 2014		FY 2	015
Legal Status	FSP count Deposits to loans (WAV)		FSP count	Deposits to loans (WAV)		
Bank	6	86.33%	6	79.89%		
Credit Union / Cooper	31	98.16%	31	92.82%		
NBFI	1	58.70%	1	60.75%		
NGO	10		10	0.09%		
Aggregated	48	81.53%	48	78.86%		

Benchmark by scale						
	FY 2	014	FY 2015			
Scale	FSP count	Deposits to loans (WAV)	FSP count	Deposits to loans (WAV)		
Large	2	64.49%	2	65.43%		
Medium	10	98.70%	9	92.95%		
Small	36	79.58%	37	75.11%		
Aggregated	48	81.53%	48	78.86%		



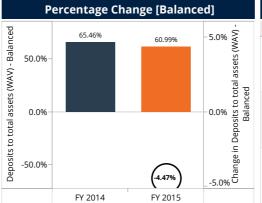




#### **Deposit to total assets**

Deposits/Assets (WAV) aggregated to

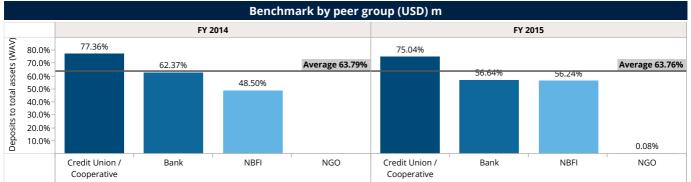
63.76%

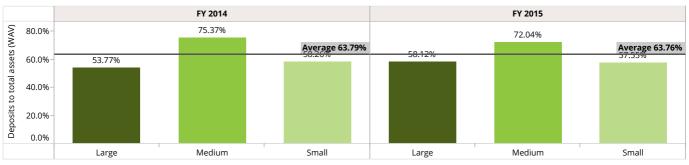


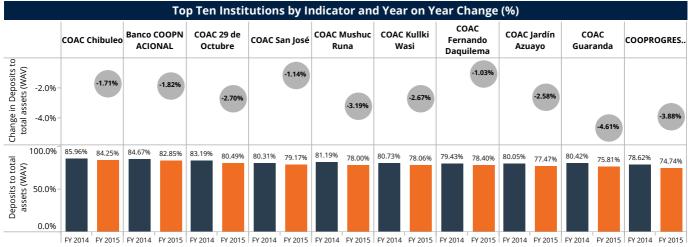
Percentiles and Median					
	FY 2014	FY 2015			
Percentile (25) of Deposits to total assets	58.65%	57.87%			
Median Deposits to total assets	72.15%	72.21%			
Percentile (75) of Deposits to total assets	78.51%	75.90%			

Benchmark by legal status						
	FY 2	014	FY 2015			
Legal Status	FSP count	Deposits to total assets (WAV)	FSP count	Deposits to total assets (WAV)		
Bank	6	62.37%	6	56.64%		
Credit Union / Coop	31	77.36%	31	75.04%		
NBFI	1	48.50%	1	56.24%		
NGO	10		10	0.08%		
Aggregated	48	63.79%	48	63.76%		

Benchmark by scale						
	FY 2	014	FY 2	2015		
Scale	FSP count	Deposits to total assets (WAV)	FSP count	Deposits to total assets (WAV)		
Large	2	53.77%	2	58.12%		
Medium	10	75.37%	9	72.04%		
Small	36	58.26%	37	57.55%		
Aggregated	48	63.79%	48	63.76%		





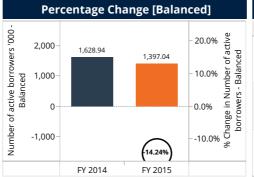


# Outreach

#### **Number of active borrowers**

Total Number of Active Borrowers '000

1,412.01

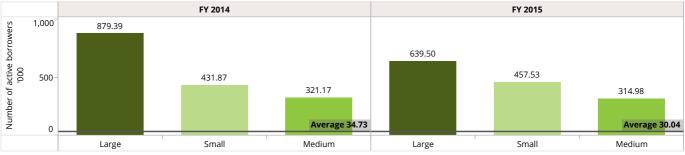


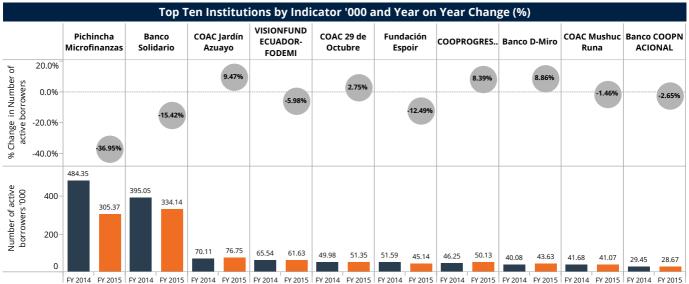
Percentiles and Median					
	FY 2014	FY 2015			
Percentile (25) of Number of active borrowers '000	4.04	4.88			
Median Number of active borrowers '000	11.57	13.27			
Percentile (75) of Number of active borrowers '000	25.57	23.38			

Benchmark by legal status						
	FY 2	014	FY 2015			
Legal Status	FSP count	Number of active borrowers '000	FSP count	Number of active borrowers '000		
Bank	6	515.72	6	447.79		
Credit Union / Coo	31	459.17	31	492.69		
NBFI	1	484.35	1	305.37		
NGO	10	173.20	10	166.16		
Total	48	1,632.43	48	1,412.01		

Benchmark by scale						
	FY 2014		FY 2015			
Scale	FSP count	Number of active borrowers '000	FSP count	Number of active borrowers '000		
Large	2	879.39	2	639.50		
Medium	10	321.17	9	314.98		
Small	36	431.87	37	457.53		
Total	48	1,632.43	48	1,412.01		



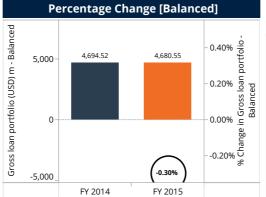




#### **Gross Loan Portfolio**

Total GLP (USD) m

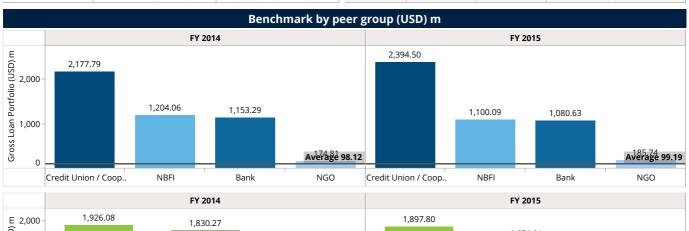
4,760.95



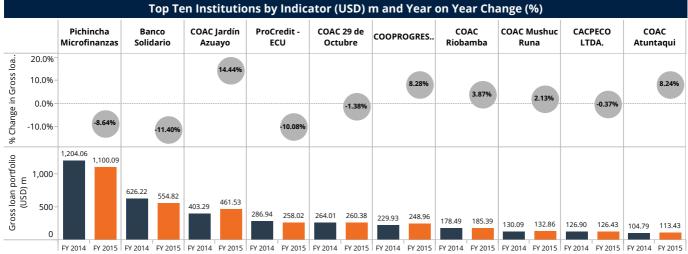
Percentiles and Median				
	FY 2014	FY 2015		
Percentile (25) of Gross Loan Portfolio (USD) m	14.76	16.73		
Median Gross Loan Portfolio (USD) m	31.29	35.03		
Percentile (75) of Gross Loan Portfolio (USD) m	81.92	98.81		

Benchmark by legal status (USD) m						
	FY 2	014	FY 2015			
Legal Status	FSP count	Gross Loan Portfolio (USD) m	FSP count	Gross Loan Portfolio (USD) m		
Bank	6	1,153.29	6	1,080.63		
Credit Union / Coope	31	2,177.79	31	2,394.50		
NBFI	1	1,204.06	1	1,100.09		
NGO	10	174.81	10	185.74		
Total	48	4,709.95	48	4,760.95		

Benchmark by scale (USD) m						
	FY 2	014	FY 2015			
Scale	FSP count	Gross Loan Portfolio (USD) m	FSP count	Gross Loan Portfolio (USD) m		
Large	2	1,830.27	2	1,654.91		
Medium	10	1,926.08	9	1,897.80		
Small	36	953.60	37	1,208.25		
Total	48	4,709.95	48	4,760.95		



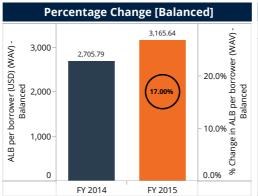




#### Average loan balance (ALB) per borrower

Total ALB per Borrower (USD) (WAV)

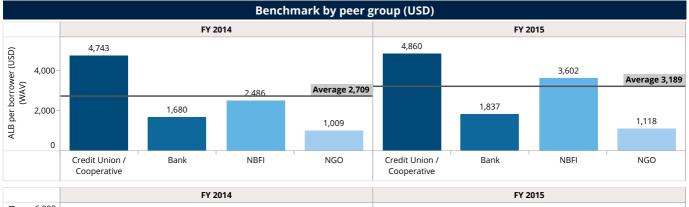
3,189.02

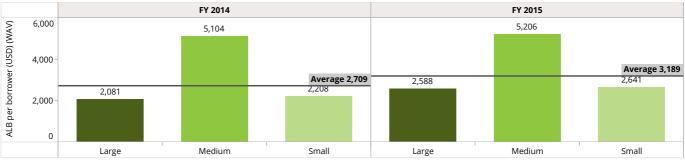


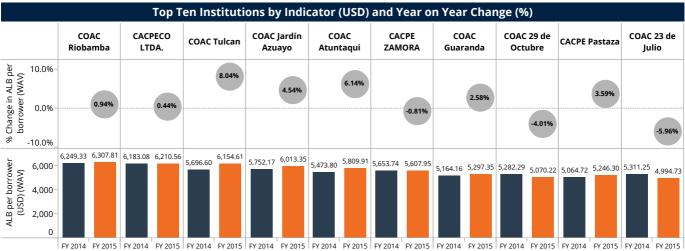
Percentiles and Median					
	FY 2014	FY 2015			
Percentile (25) of ALB per borrower (USD)	1,794.08	2,057.37			
Median ALB per borrower (USD)	3,102.04	3,509.33			
Percentile (75) of ALB per borrower (USD)	4,897.56	4,980.51			

Benchmark by legal status						
	FY 2	014	FY 2015			
Legal Status	FSP count	ALB per borrower (USD) (WAV)	FSP count	ALB per borrower (USD) (WAV)		
Bank	6	1,679.89	6	1,837.05		
Credit Union / Cooper	31	4,742.92	31	4,860.01		
NBFI	1	2,485.94	1	3,602.48		
NGO	10	1,009.26	10	1,117.84		
Total	48	2,709.45	48	3,189.02		

Benchmark by scale						
	FY 2	014	FY 2015			
Scale	FSP count ALB per borrower (USD) (WAV)		FSP count	ALB per borrower (USD) (WAV)		
Large	2	2,081.29	2	2,587.80		
Medium	10	5,103.58	9	5,205.98		
Small	36	2,208.08	37	2,640.82		
Total	48	2,709.45	48	3,189.02		



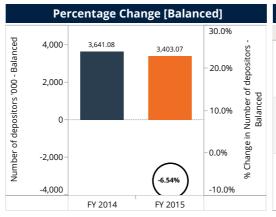




### **Number of depositors**

Total Number of Depositors '000

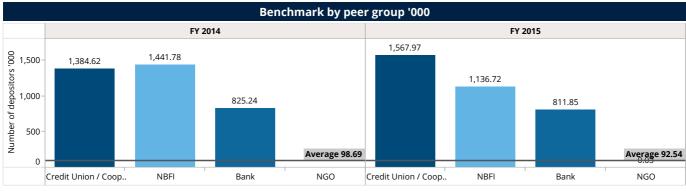
3,516.57

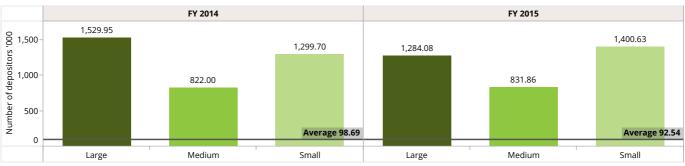


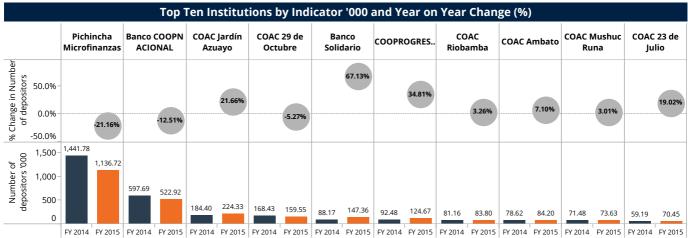
Percentiles and Median					
	FY 2014	FY 2015			
Percentile (25) of Number of depositors '000	14.74	15.68			
Median Number of depositors '000	39.31	42.80			
Percentile (75) of Number of depositors '000	71.48	72.88			

Benchmark by legal status							
	FY 2	014	FY 2015				
Legal Status	FSP count	Number of depositors '000	FSP count	Number of depositors '000			
Bank	6	825.24	6	811.85			
Credit Union / Coo	31	1,384.62	31	1,567.97			
NBFI	1	1,441.78	1	1,136.72			
NGO	10		10	0.03			
Total	48	3,651.64	48	3,516.57			

Benchmark by scale							
	FY 2	2014	FY 2015				
Scale	FSP count Number of depositors '000		FSP count	Number of depositors '000			
Large	2	1,529.95	2	1,284.08			
Medium	10	822.00	9	831.86			
Small	36	1,299.70	37	1,400.63			
Total	48	3,651.64	48	3,516.57			



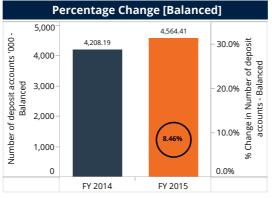




#### **Number of deposit accounts**

Total Number of Deposit Accounts '000

4,832.16

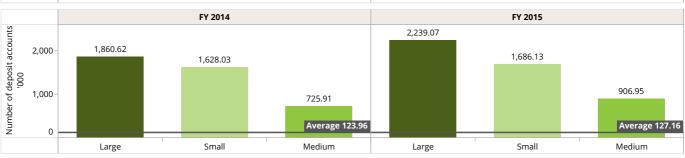


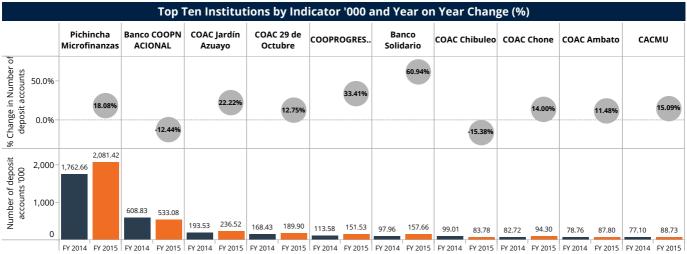
Percentiles and Median				
	FY 2014	FY 2015		
Percentile (25) of Number of deposit accounts '000	23.74	21.69		
Median Number of deposit accounts '000	56.13	54.46		
Percentile (75) of Number of deposit accounts '000	81.73	86.80		

Benchmark by legal status							
	FY 2014		FY 2015				
Legal Status	FSP count	Number of deposit accounts '000	FSP count	Number of deposit accounts '000			
Bank	6	851.88	6	834.15			
Credit Union / Coope	31	1,600.02	31	1,916.57			
NBFI	1	1,762.66	1	2,081.42			
NGO	10		10	0.03			
Total	48	4,214.56	48	4,832.16			

Benchmark by scale						
	FY 2014		FY 2015			
Scale	FSP count	Number of deposit accounts '000	FSP count	Number of deposit accounts '000		
Large	2	1,860.62	2	2,239.07		
Medium	10	725.91	9	906.95		
Small	36	1,628.03	37	1,686.13		
Total	48	4,214.56	48	4,832.16		



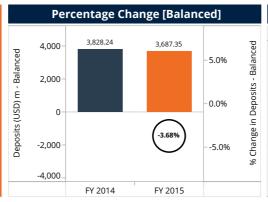




#### **Deposits**

Total Deposits (USD) m

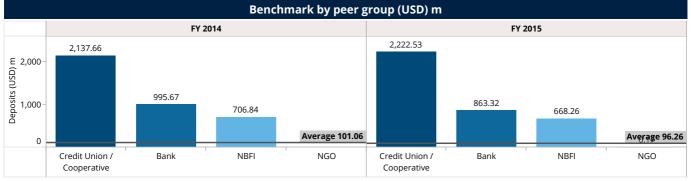
3,754.28

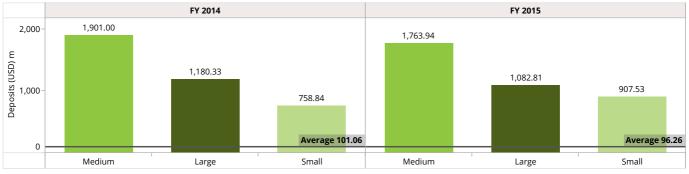


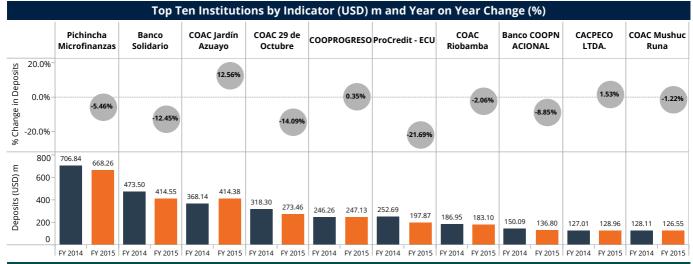
Percentiles and Median					
	FY 2014	FY 2015			
Percentile (25) of Deposits (USD) m	10.77	12.88			
Median Deposits (USD) m	34.87	39.19			
Percentile (75) of Deposits (USD) m	119.36	113.09			

Benchmark by legal status						
	FY 2	014	FY 2015			
Legal Status	FSP count	Deposits (USD) m	FSP count	Deposits (USD) m		
Bank	6	995.67	6	863.32		
Credit Union / Coo	31	2,137.66	31	2,222.53		
NBFI	1	706.84	1	668.26		
NGO	10		10	0.17		
Total	48	3,840.17	48	3,754.28		

Benchmark by scale						
	FY 2	014	FY 2015			
Scale	FSP count Deposits (USD) m		FSP count	Deposits (USD) m		
Large	2	1,180.33	2	1,082.81		
Medium	10	1,901.00	9	1,763.94		
Small	36	758.84	37	907.53		
Total	48	3,840.17	48	3,754.28		



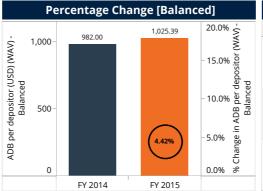




#### Average deposit balance (ADB) per depositor

ADB per Depositor (USD) (WAV)

1,011.33

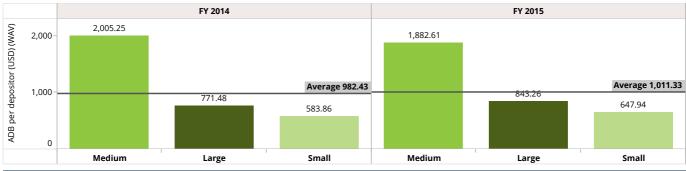


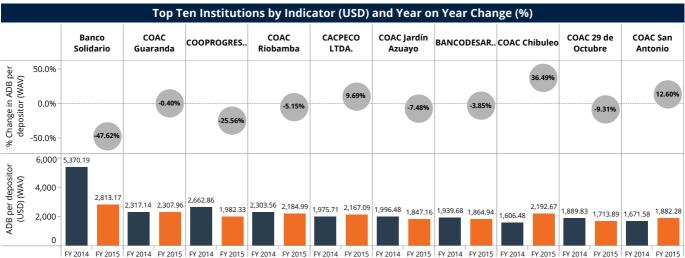
Percentiles and Median					
	FY 2014	FY 2015			
Percentile (25) of ADB per depositor (USD)	601.41	524.27			
Median ADB per depositor (USD)	1,062.36	1,208.86			
Percentile (75) of ADB per depositor (USD)	1,792.30	1,877.95			

Benchmark by legal status						
	FY 2	2014	FY 2015			
Legal Status	FSP count	ADB per depositor (USD) (WAV)	FSP count	ADB per depositor (USD) (WAV)		
Bank	6	900.32	6	819.67		
Credit Union / Cooper	31	1,543.86	31	1,417.45		
NBFI	1	490.25	1	587.89		
NGO	10		10	6,397.23		
Total	48	982.43	48	1,011.33		

	Benchmark by legal status						
	FY 2014		FY 2015				
Scale	FSP count	ADB per depositor (USD) (WAV)	FSP count	ADB per depositor (USD) (WAV)			
Large	2	771.48	2	843.26			
Medium	10	2,005.25	9	1,882.61			
Small	36	583.86	37	647.94			
Total	48	982.43	48	1,011.33			



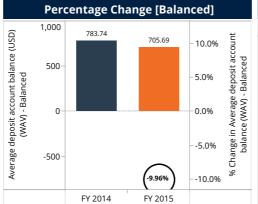




#### Average deposit account balance

Average Deposit
Account Balance (USD)
(WAV)

735.99

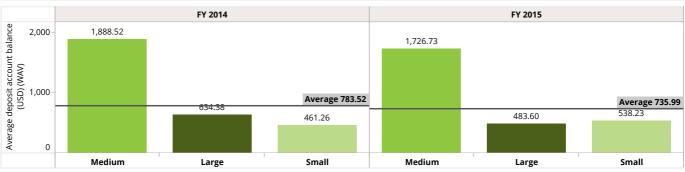


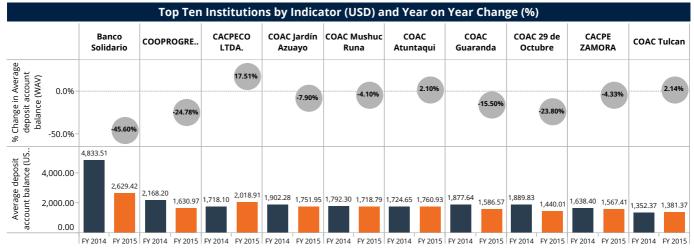
Percentiles and Median				
	FY 2014	FY 2015		
Percentile (25) of Average deposit account balance (USD)	402.67	341.59		
Median Average deposit account balance (USD)	672.05	1,014.52		
Percentile (75) of Average deposit account balance (USD)	1,698.18	1,626.40		

Benchmark by legal status						
	FY 2	2014	FY 2015			
Legal Status	FSP count	Average deposit account balance (USD) (WAV)	FSP count	Average deposit account balance (USD) (WAV)		
Bank	6	872.17	6	797.75		
Credit Union / Coo	31	1,157.71	31	1,159.64		
NBFI	1	401.01	1	321.06		
NGO	10		10	6,397.23		
Aggregated	48	783.52	48	735.99		

Benchmark by legal status						
F		014	FY 2	015		
Scale	FSP count	Average deposit account balance (USD) (WAV)	FSP count	Average deposit account balance (USD) (WAV)		
Large	2	634.38	2	483.60		
Medium	10	1,888.52	9	1,726.73		
Small	36	461.26	37	538.23		
Aggregated	48	783.52	48	735.99		





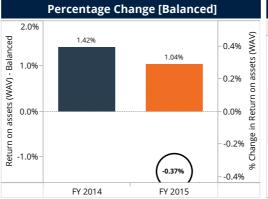


# Financial Performance

#### **Return on assets**

Return on Assets (WAV) aggregated to

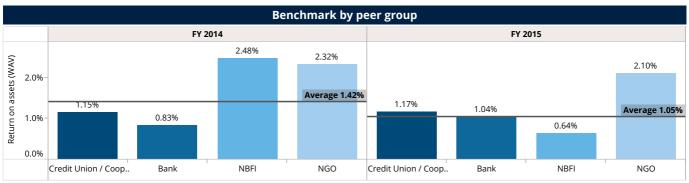
1.05%

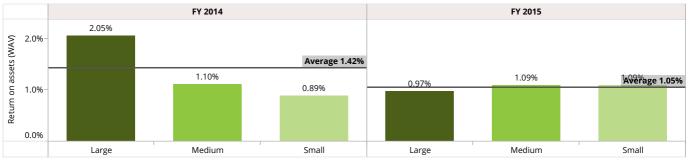


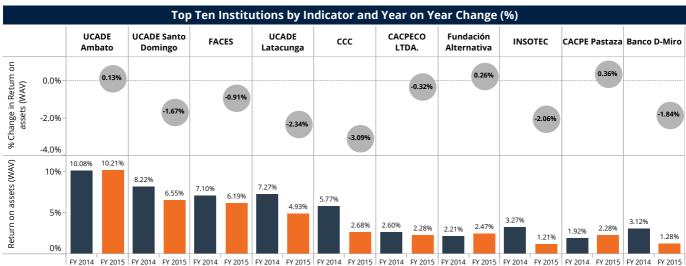
Percentiles and Median					
	FY 2014	FY 2015			
Percentile (25) of Return on assets	0.39%	0.58%			
Median Return on assets	1.00%	0.97%			
Percentile (75) of Return on assets	1.98%	1.58%			

Benchmark by legal status						
	FY 2	2014	FY 2015			
Legal Status	FSP count	Return on assets (WAV)	FSP count	Return on assets (WAV)		
Bank	6	0.83%	6	1.04%		
Credit Union / Coop	31	1.15%	31	1.17%		
NBFI	1	2.48%	1	0.64%		
NGO	10	2.32%	10	2.10%		
Aggregated	48	1.42%	48	1.05%		

Benchmark by scale						
	FY 2014		FY 2015			
Scale	FSP count	Return on assets (WAV)	FSP count	Return on assets (WAV)		
Large	2	2.05%	2	0.97%		
Medium	10	1.10%	9	1.09%		
Small	36	0.89%	37	1.09%		
Aggregated	48	1.42%	48	1.05%		



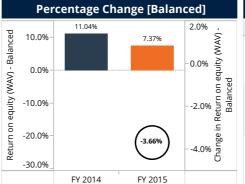




#### **Return on equity**

Return on Equity (WAV) aggregated to

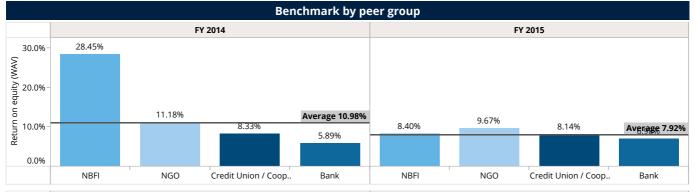
7.92%

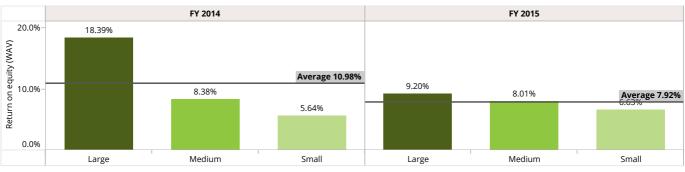


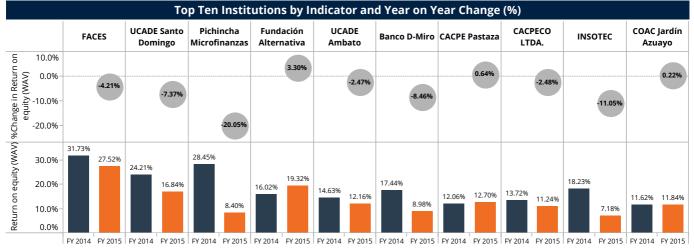
Percentiles and Median					
	FY 2014	FY 2015			
Percentile (25) of Return on equity	2.47%	2.59%			
Median Return on equity	7.09%	6.82%			
Percentile (75) of Return on equity	11.30%	9.26%			

Benchmark by legal status						
	FY 2014		FY 2015			
Legal Status	FSP count	Return on equity (WAV)	FSP count	Return on equity (WAV)		
Bank	6	5.89%	6	6.98%		
Credit Union / Cooper	31	8.33%	31	8.14%		
NBFI	1	28.45%	1	8.40%		
NGO	10	11.18%	10	9.67%		
Aggregated	48	10.98%	48	7.92%		

Benchmark by scale						
	FY 2	014	FY 2015			
Scale	FSP count Return on equity (WAV)		FSP count	Return on equity (WAV)		
Large	2	18.39%	2	9.20%		
Medium	10	8.38%	9	8.01%		
Small	36	5.64%	37	6.63%		
Aggregated	48	10.98%	48	7.92%		



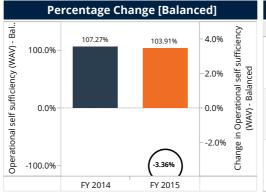




### **Operating self sufficiency (OSS)**

Operational Self Sufficiency (WAV) aggregated to

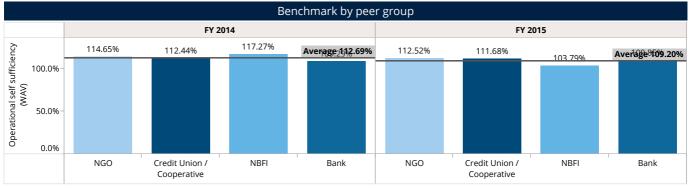
109.20%

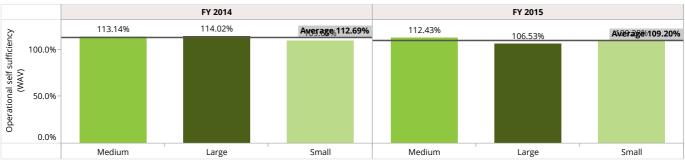


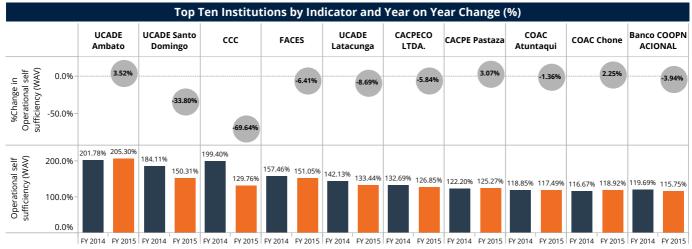
Percentiles and Median					
	FY 2014	FY 2015			
Percentile (25) of Operational self sufficiency	105.45%	104.86%			
Median Operational self sufficiency	111.32%	109.91%			
Percentile (75) of Operational self sufficiency	118.54%	115.00%			

Benchmark by legal status						
	FY 2	014	FY 2015			
Legal Status	FSP count Self Sufficiency (WAV)		FSP count	Operational self sufficiency (WAV)		
Bank	6	109.29%	6	109.85%		
Credit Union / Coo	31	112.44%	31	111.68%		
NBFI	1	117.27%	1	103.79%		
NGO	10	114.65%	10	112.52%		
Aggregated	48	112.69%	48	109.20%		

Benchmark by legal status						
	FY 2014		FY 2015			
Scale	FSP count	Operational self sufficiency (WAV)	FSP count	Operational self sufficiency (WAV)		
Large	2	114.02%	2	106.53%		
Medium	10	113.14%	9	112.43%		
Small	36	109.65%	37	109.28%		
Aggregated	48	112.69%	48	109.20%		





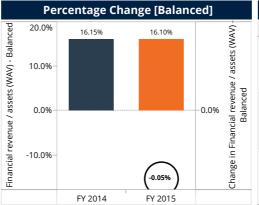


# Revenue & Expenses

#### Financial revenue by assets

Financial Revenue/Assets (WAV) aggregated to

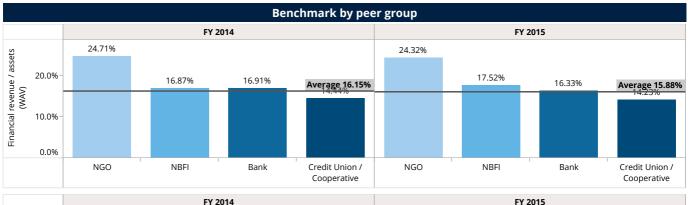
15.88%

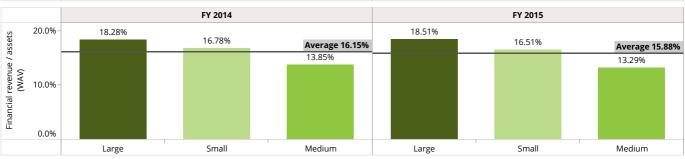


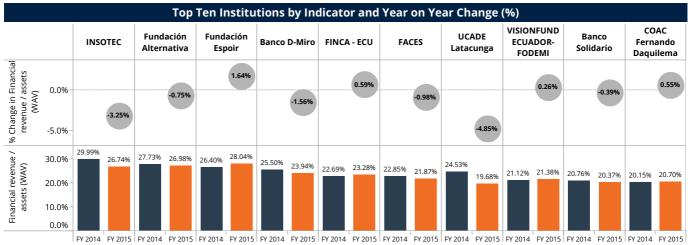
Percentiles and Median				
	FY 2014	FY 2015		
Percentile (25) of Financial revenue / assets	14.24%	14.02%		
Median Financial revenue / assets	15.98%	16.10%		
Percentile (75) of Financial revenue / assets	20.15%	19.31%		

Benchmark by legal status						
	FY 2	2014	FY 2015			
Legal Status	FSP count revenue / assets (WAV)		FSP count	Financial revenue / assets (WAV)		
Bank	6	16.91%	6	16.33%		
Credit Union / Coop	31	14.44%	31	14.23%		
NBFI	1	16.87%	1	17.52%		
NGO	10	24.71%	10	24.32%		
Aggregated	48	16.15%	48	15.88%		

Benchmark by scale						
	FY 2	014	FY 2015			
Scale	FSP count revenue / assets (WAV)		FSP count	Financial revenue / assets (WAV)		
Large	2	18.28%	2	18.51%		
Medium	10	13.85%	9	13.29%		
Small	36	16.78%	37	16.51%		
Aggregated	48	16.15%	48	15.88%		



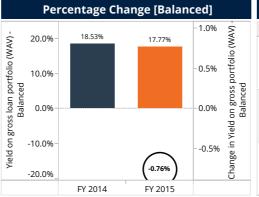




#### Yield on gross loan portfolio

Yield on GLP (WAV) aggregated to

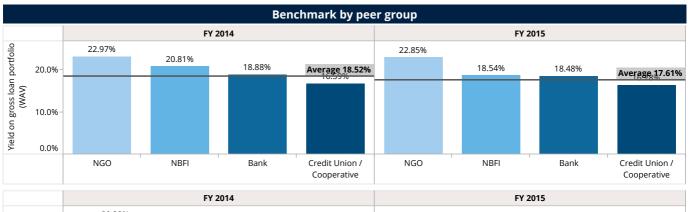
17.61%

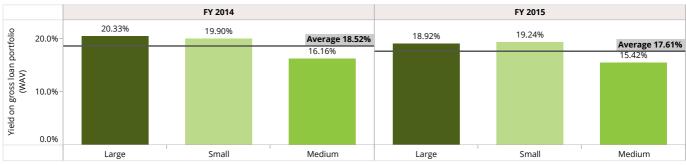


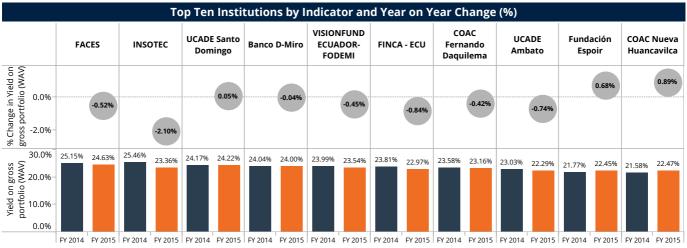
Percentiles and Median					
	FY 2014	FY 2015			
Percentile (25) of Yield on gross loan portfolio (nominal)	16.56%	16.42%			
Median Yield on gross loan portfolio (nominal)	18.58%	17.95%			
Percentile (75) of Yield on gross loan portfolio (nominal)	21.58%	21.60%			

Benchmark by legal status						
	FY 2	2014	FY 2015			
Legal Status	FSP count	Yield on gross loan portfolio (WAV)	FSP count	Yield on gross loan portfolio (WAV)		
Bank	6	18.88%	6	18.48%		
Credit Union / Coo	31	16.59%	31	16.28%		
NBFI	1	20.81%	1	18.54%		
NGO	10	22.97%	10	22.85%		
Aggregated	48	18.52%	48	17.61%		

Benchmark by scale						
	FY 2014		FY 2015			
Scale	FSP count Vield on gross loan portfolio (WAV)		FSP count	Yield on gross loan portfolio (WAV)		
Large	2	20.33%	2	18.92%		
Medium	10	16.16%	9	15.42%		
Small	36	19.90%	37	19.24%		
Aggregated	48	18.52%	48	17.61%		



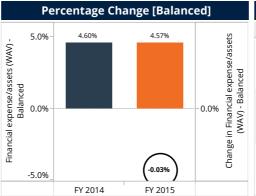




## Financial expense by assets

Financial
Expense/Assets (WAV)
aggregated to

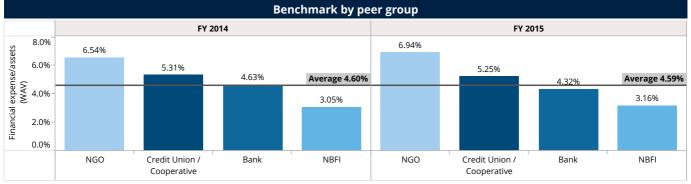
4.59%



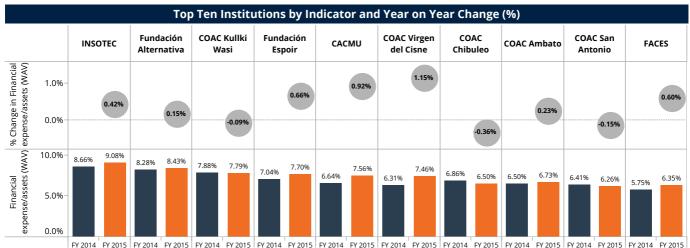
Percentiles and Median				
	FY 2014	FY 2015		
Percentile (25) of Financial expense / assets	4.21%	4.38%		
Median Financial expense / assets	5.20%	4.94%		
Percentile (75) of Financial expense / assets	5.86%	5.97%		

Benchmark by legal status						
	FY 2	2014	FY 2015			
Legal Status	Financial FSP count expense/ assets (WAV		FSP count	Financial expense/ assets (WAV)		
Bank	6	4.63%	6	4.32%		
Credit Union / Coope	31	5.31%	31	5.25%		
NBFI	1	3.05%	1	3.16%		
NGO	10	6.54%	10	6.94%		
Aggregated	48	4.60%	48	4.59%		

Benchmark by scale						
	FY 2	2014	FY 2015			
Scale	FSP count	Financial expense/assets (WAV)	FSP count	Financial expense/assets (WAV)		
Large	2	4.16%	2	3.97%		
Medium	10	4.84%	9	4.81%		
Small	36	4.93%	37	5.10%		
Aggregated	48	4.60%	48	4.59%		



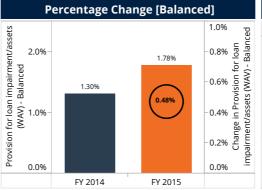




#### Provision for loan impairment by assets

Provision for Loan Impairment/Assets (WAV) aggregated to

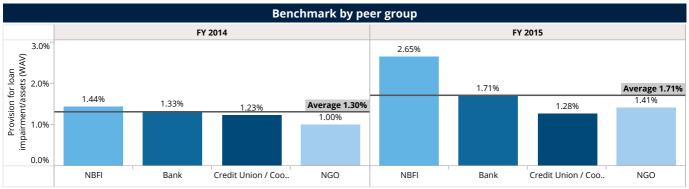
1.71%



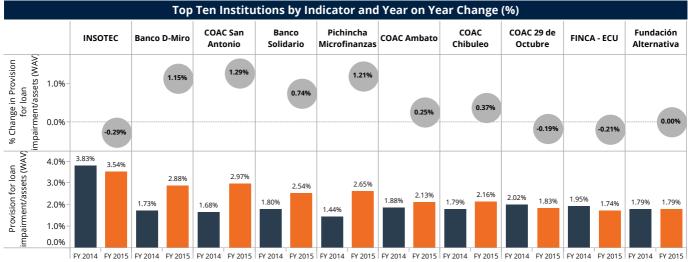
Percentiles and Median				
	FY 2014	FY 2015		
Percentile (25) of Provision for loan impairment / assets	0.61%	0.64%		
Median Provision for loan impairment / assets	1.05%	1.11%		
Percentile (75) of Provision for loan impairment / assets	1.54%	1.84%		

Benchmark by legal status						
	FY 2	014	FY 2	FY 2015		
Legal Status	FSP count	Provision for loan impairment/ assets (WAV)	FSP count	Provision for loan impairment/ assets (WAV)		
Bank	6	1.33%	6	1.71%		
Credit Union / Coo	31	1.23%	31	1.28%		
NBFI	1	1.44%	1	2.65%		
NGO	10	1.00%	10	1.41%		
Aggregated	48	1.30%	48	1.71%		

Benchmark by legal scale						
	FY 2014		FY 2015			
Scale	FSP count	Provision for loan impairment/ assets (WAV)	FSP count	Provision for loan impairment/ assets (WAV)		
Large	2	1.57%	2	2.61%		
Medium	10	1.20%	9	1.14%		
Small	36	1.01%	37	1.38%		
Aggregated	48	1.30%	48	1.71%		



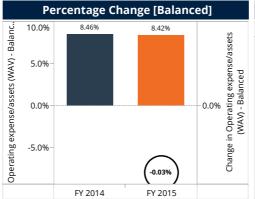




#### **Operating expenses by assets**

Operating Expense/Asset (WAV) aggregated to

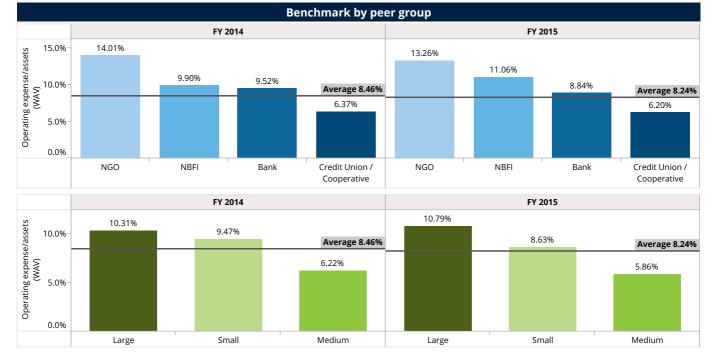
8.24%

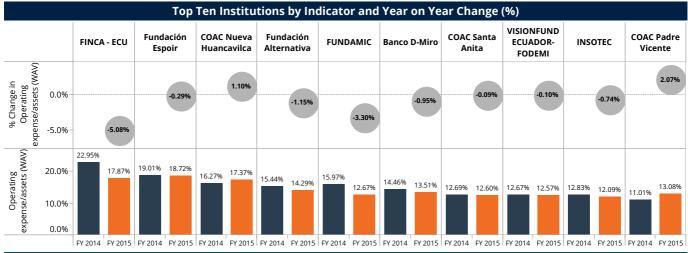


Percentiles and Median				
	FY 2014	FY 2015		
Percentile (25) of Operating expense / assets	6.38%	6.26%		
Median Operating expense / assets	8.26%	7.53%		
Percentile (75) of Operating expense / assets	11.03%	11.00%		

Benchmark by legal status						
	FY 2	2014	FY 2015			
Legal Status	FSP count	Operating expense/ assets (WAV)	FSP count	Operating expense/ assets (WAV)		
Bank	6	9.52%	6	8.84%		
Credit Union / Coope	31	6.37%	31	6.20%		
NBFI	1	9.90%	1	11.06%		
NGO	10	14.01%	10	13.26%		
Aggregated	48	8.46%	48	8.24%		

Benchmark by scale							
	FY 2014		FY 2015				
Scale	FSP count	Operating expense/assets (WAV)	FSP count	Operating expense/assets (WAV)			
Large	200,863	10.31%	200,863	10.79%			
Medium	1,119,389	6.22%	1,003,541	5.86%			
Small	3,977,337	9.47%	4,218,838	8.63%			
Aggregated	5,297,589	8.46%	5,423,242	8.24%			





#### Personnel expenses by assets

Personnel expense/assets (WAV) aggregated to

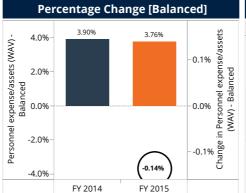
2.86%

for FY 2015

0.0%

Small

Medium



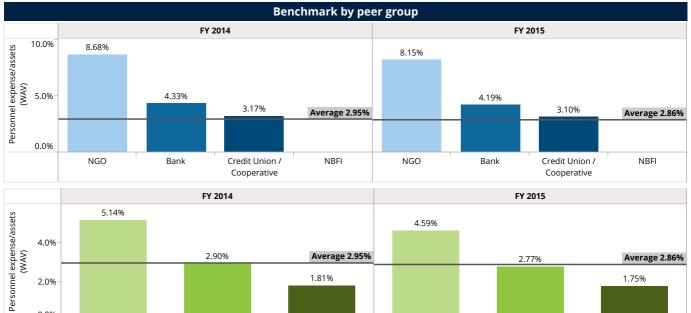
Percentiles and Median				
	FY 2014	FY 2015		
Percentile (25) of Personnel expense / assets	3.02%	2.99%		
Median Personnel expense / assets	4.17%	3.89%		
Percentile (75) of Personnel expense / assets	6.60%	6.29%		

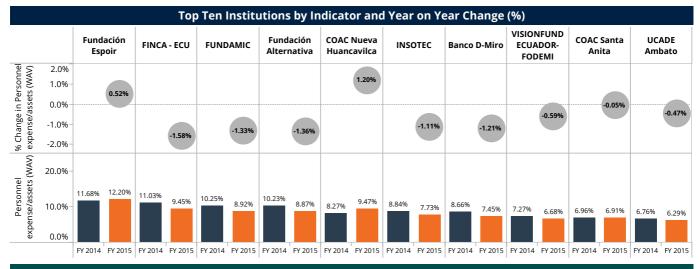
Benchmark by legal status						
	FY 2	2014	FY 2	2015		
Legal Status	FSP count	Personnel expense/ assets (WAV)	FSP count	Personnel expense/ assets (WAV)		
Bank	6	4.33%	6	4.19%		
Credit Union / Coo	31	3.17%	31	3.10%		
NBFI	1		1			
NGO	10	8.68%	10	8.15%		
Aggregated	48	2.95%	48	2.86%		

Benchmark by scale						
	FY 2	2014	FY 2	FY 2015		
Scale	FSP count	Personnel expense/assets (WAV)	FSP count	Personnel expense/assets (WAV)		
Large	2	1.81%	2	1.75%		
Medium	10	2.90%	9	2.77%		
Small	36	5.14%	37	4.59%		
Aggregated	48	2.95%	48	2.86%		

Medium

Large





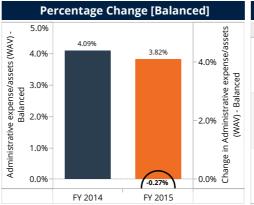
Large

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#### Administrative expense by assets

Administrative expense/assets (WAV) aggregated to

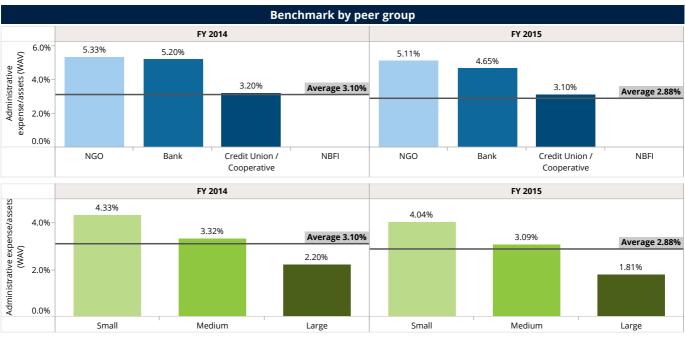
2.88%

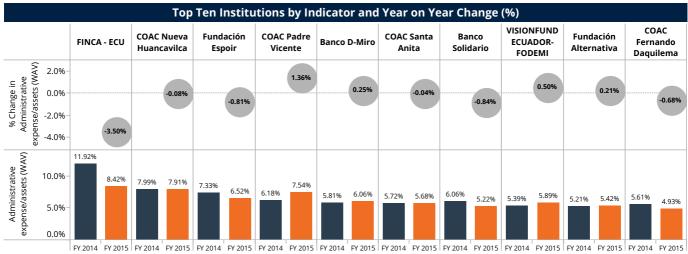


Percentiles and Median				
	FY 2014	FY 2015		
Percentile (25) of Administrative expense / assets	3.04%	3.18%		
Median Administrative expense / assets	3.96%	3.51%		
Percentile (75) of Administrative expense / assets	5.26%	4.55%		

Benchmark by legal status						
	FY 2014		FY 2015			
Legal Status	FSP count	Administrativ e expense/ass et	FSP count	Administrativ e expense/ass et		
Bank	6	5.20%	6	4.65%		
Credit Union / Coo	31	3.20%	31	3.10%		
NBFI	1		1			
NGO	10	5.33%	10	5.11%		
Aggregated	48	3.10%	48	2.88%		

Benchmark by scale						
	FY 2014		FY 2	2015		
Scale	FSP count	Administrative expense/ assets (WAV)	FSP count	Administrative expense/ assets (WAV)		
Large	2	2.20%	2	1.81%		
Medium	10	3.32%	9	3.09%		
Small	36	4.33%	37	4.04%		
Aggregated	48	3.10%	48	2.88%		



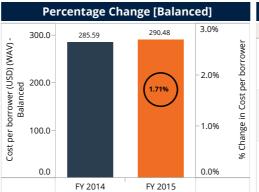


# Productivity & Efficiency

#### **Cost per borrower**

Cost per borrower (USD) (WAV)

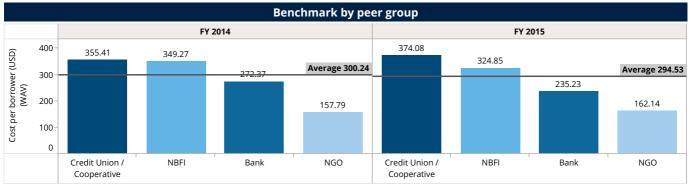
294.53



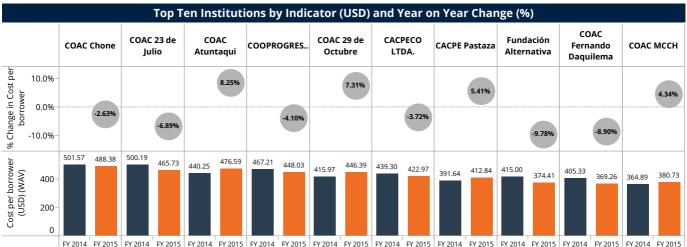
Percentiles and Median					
	FY 2014	FY 2015			
Percentile (25) of Cost per borrower (USD)	249.43	261.23			
Median Cost per borrower (USD)	306.33	323.07			
Percentile (75) of Cost per borrower (USD)	364.89	380.73			

Benchmark by Legal Status						
	FY 2	014	FY 2015			
Legal Status	FSP count	Cost per borrower (USD) (WAV)	FSP count	Cost per borrower (USD) (WAV)		
Bank	6	272.37	6	235.23		
Credit Union / Coope	31	355.41	31	374.08		
NBFI	1	349.27	1	324.85		
NGO	10 157.79		10	162.14		
Aggregated	48	300.24	48	294.53		

Benchmark by Scale						
	FY 2014		FY 2	FY 2015		
Scale	FSP count	Cost per borrower (USD) (WAV)	FSP count	Cost per borrower (USD) (WAV)		
Large	2	275.10	2	268.85		
Medium	10	424.77	9	382.08		
Small	36	250.69	37	281.41		
Aggregated	48	300.24	48	294.53		



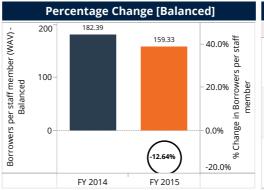




#### Borrower per staff member

Borrowers per staff member (WAV)

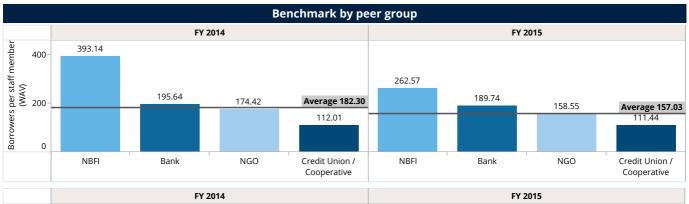
157.03

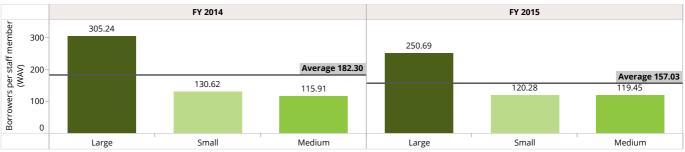


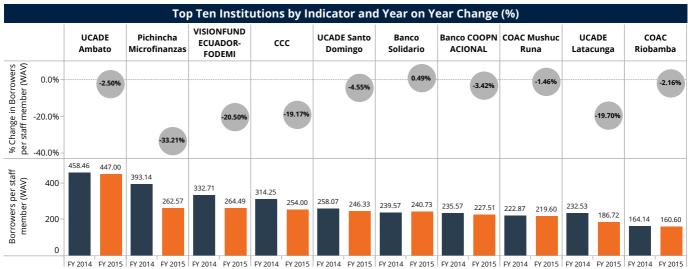
Percentiles and Median					
	FY 2014	FY 2015			
Percentile (25) of Borrowers per staff member	90.76	96.39			
Median Borrowers per staff member	117.99	104.44			
Percentile (75) of Borrowers per staff member	145.39	146.41			

Benchmark by legal status						
	FY 2014		FY 2015			
Legal Status	FSP count	Borrowers per staff member (WAV)	FSP count	Borrowers per staff member (WAV)		
Bank	6	195.64	6	189.74		
Credit Union / Coo	31	112.01	31	111.44		
NBFI	1	393.14	1	262.57		
NGO	10	174.42	10	158.55		
Aggregated	48	182.30	48	157.03		

Benchmark by scale							
	FY 2014		FY 2015				
Scale	FSP count	Borrowers per staff member (WAV)	FSP count	Borrowers per staff member (WAV)			
Large	2	305.24	2	250.69			
Medium	10	115.91	9	119.45			
Small	36	130.62	37	120.28			
Aggregated	48	182.30	48	157.03			



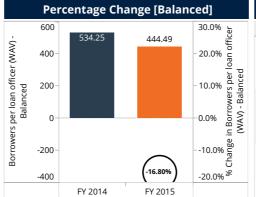




#### Borrower per loan officer

Borrowers per loan officer (WAV)

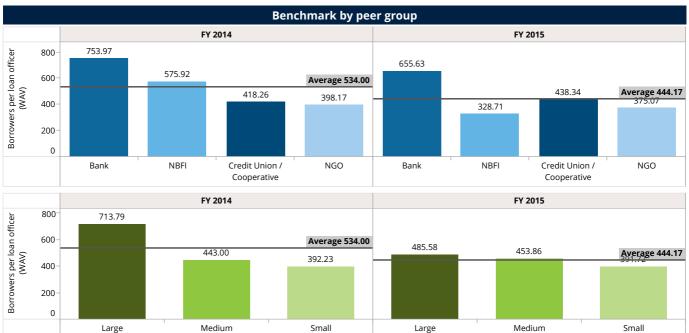
444.17

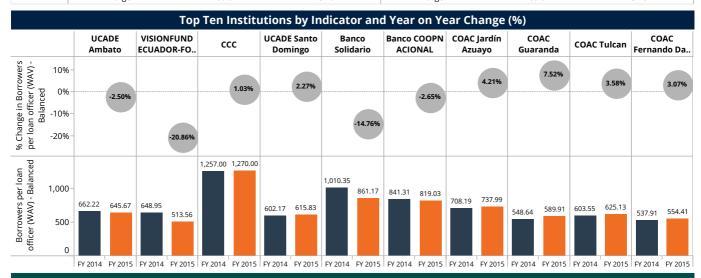


Percentiles and Median					
	FY 2014	FY 2015			
Percentile (25) of Borrowers per loan officer	313.80	313.92			
Median Borrowers per loan officer	392.83	397.87			
Percentile (75) of Borrowers per loan officer	534.86	515.65			

Benchmark by legal status					
	FY 2	2014	FY 2015		
Legal Status	FSP count	Borrowers per loan officer (WAV)	FSP count	Borrowers per loan officer (WAV)	
Bank	6	753.97	6	655.63	
Credit Union / Cooper	31	418.26	31	438.34	
NBFI	1	575.92	1	328.71	
NGO	10	398.17	10	375.07	
Aggregated	48	534.00	48	444.17	

Benchmark by scale						
	FY 2	014	FY 2015			
Scale	FSP count	Borrowers per loan officer (WAV)	FSP count	Borrowers per loan officer (WAV)		
Large	2	713.79	2	485.58		
Medium	10	443.00	9	453.86		
Small	36	392.23	37	391.72		
Aggregated	48	534.00	48	444.17		

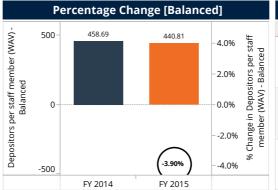




#### **Depositors per staff member**

Depositors per staff member (WAV)

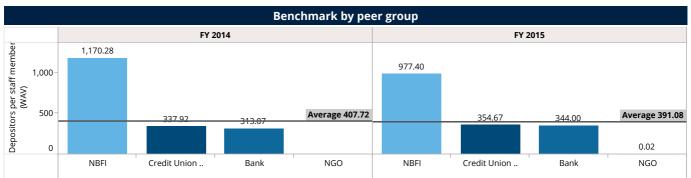
391.08

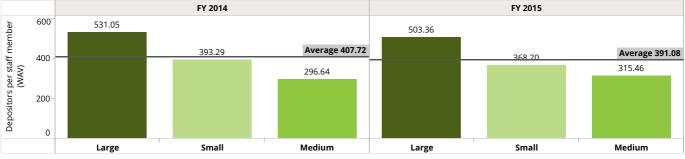


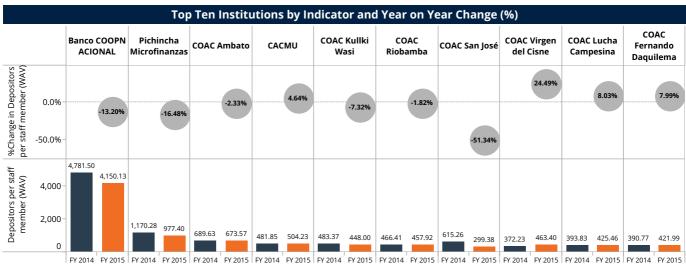
Percentiles and Median				
	FY 2014	FY 2015		
Percentile (25) of Depositors per staff member	269.32	241.58		
Median Depositors per staff member	319.57	298.93		
Percentile (75) of Depositors per staff member	396.37	423.78		

Benchmark by legal status						
	FY 2	2014	FY 2015			
Legal Status	FSP count Deposit accounts per staff member (WAV)		FSP count	Deposit accounts per staff member (WAV)		
Bank	6	323.17	6	353.46		
Credit Union / Coope	31	391.68	31	433.51		
NBFI	1	1,430.73	1	1,789.70		
NGO	10		10	0.02		
Aggregated	48	471.11	48	537.39		

Benchmark by legal status						
	FY 2014		FY 2015			
Scale	FSP count	Depositors per staff member (WAV)	FSP count	Depositors per staff member (WAV)		
Large	2	531.05	2	503.36		
Medium	10	296.64	9	315.46		
Small	36	393.29	37	368.20		
Aggregated	48	407.72	48	391.08		



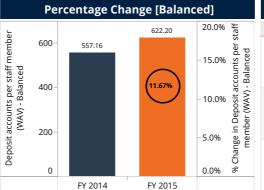




#### Deposit accounts per staff member

Deposit accounts per staff member (WAV)

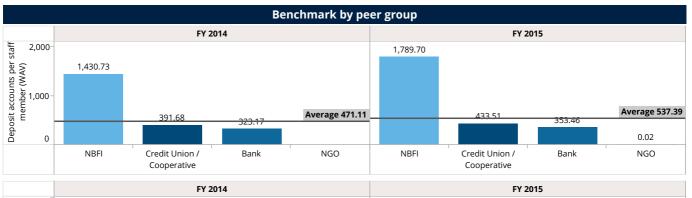
537.39

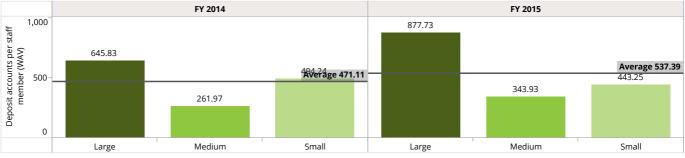


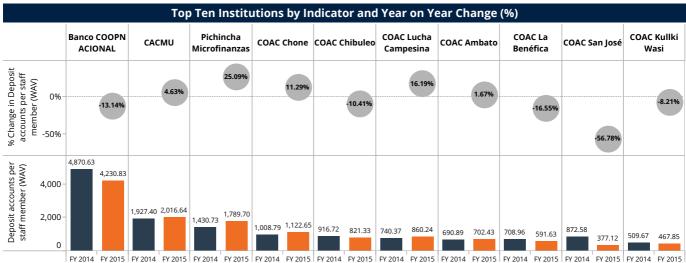
Percentiles and Median					
	FY 2014	FY 2015			
Percentile (25) of Deposit accounts per staff member	303.27	280.49			
Median Deposit accounts per staff member	413.73	362.27			
Percentile (75) of Deposit accounts per staff member	651.29	466.74			

Benchmark by legal status						
	FY 2	2014	FY 2	FY 2015		
Legal Status	FSP count	Deposit accounts per staff member (WAV)	FSP count	Deposit accounts per staff member (WAV)		
Bank	6	323.17	6	353.46		
Credit Union / Cooper	31	391.68	31	433.51		
NBFI	1	1,430.73	1	1,789.70		
NGO	10		10	0.02		
Aggregated	48	471.11	48	537.39		

Benchmark by legal status						
	FY 2	2014	FY 2015			
Scale	FSP count	Deposit accounts per staff member (WAV)	FSP count	Deposit accounts per staff member (WAV)		
Large	2	645.83	2	877.73		
Medium	10	261.97	9	343.93		
Small	36	494.24	37	443.25		
Aggregated	48	471.11	48	537.39		



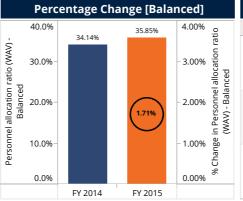




#### **Personnel allocation ratio**

Personnel allocation ratio (WAV) aggregated to

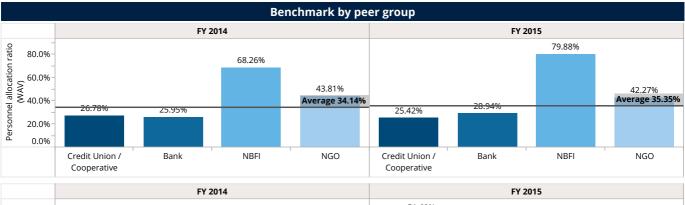
35.35%

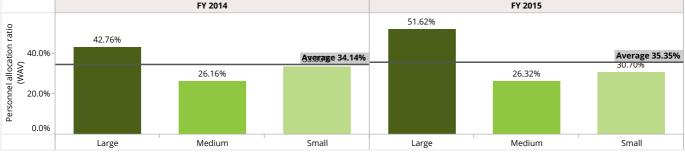


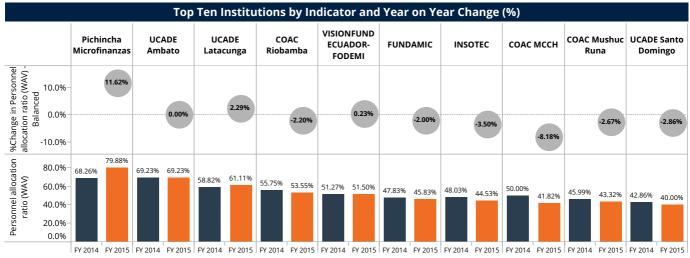
Percentiles and Median					
	FY 2014	FY 2015			
Percentile (25) of Personnel allocation ratio	23.49%	22.29%			
Median Personnel allocation ratio	29.26%	26.47%			
Percentile (75) of Personnel allocation ratio	39.38%	37.20%			

Benchmark by legal status						
	FY 2	014	FY 2015			
Legal Status	FSP count allocation ratio (WAV)		FSP count	Personnel allocation ratio (WAV)		
Bank	6	25.95%	6	28.94%		
Credit Union / Coo	31	26.78%	31	25.42%		
NBFI	1	68.26%	1	79.88%		
NGO	10	43.81%	10	42.27%		
Aggregated	48	34.14%	48	35.35%		

Benchmark by scale						
	FY 2	2014	FY 2015			
Scale	FSP count	Personnel allocation ratio (WAV)	FSP count	Personnel allocation ratio (WAV)		
Large	2	42.76%	2	51.62%		
Medium	10	26.16%	9	26.32%		
Small	36	33.30%	37	30.70%		
Aggregated	48	34.14%	48	35.35%		





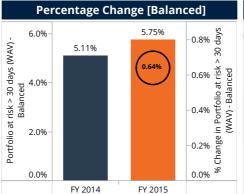


# Risk & Liquidity

#### Portfolio at risk > 30 days (%)

Portfolio at risk > 30 days (WAV) aggregated

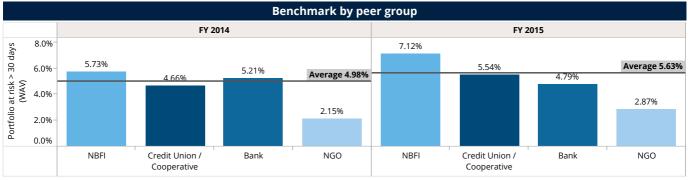
5.63%

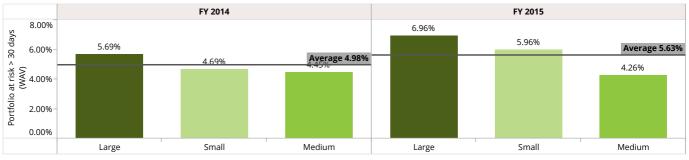


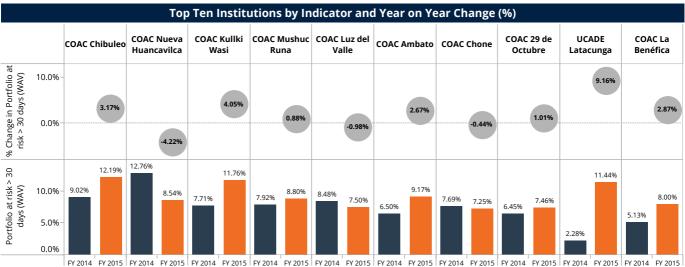
Percentiles and Median					
	FY 2014	FY 2015			
Percentile (25) of Portfolio at risk > 30 days	2.99%	3.94%			
Median Portfolio at risk > 30 days	4.38%	5.43%			
Percentile (75) of Portfolio at risk > 30 days	5.63%	7.19%			

Benchmark by legal status						
	FY 2	2014	FY 2015			
Legal Status	FSP count	Portfolio at risk > 30 days (WAV)	FSP count	Portfolio at risk > 30 days (WAV)		
Bank	6	5.21%	6	4.79%		
Credit Union / Coo	31	4.66%	31	5.54%		
NBFI	1	5.73%	1	7.12%		
NGO	10	2.15%	10	2.87%		
Aggregated	48	4.98%	48	5.63%		

Benchmark by scale							
	FY 2	2014	FY 2	2015			
Scale	FSP count	Portfolio at risk > 30 days (WAV)	FSP count	Portfolio at risk > 30 days (WAV)			
Large	2	5.69%	2	6.96%			
Medium	10	4.45%	9	4.26%			
Small	36	4.69%	37	5.96%			
Aggregated	48	4.98%	48	5.63%			



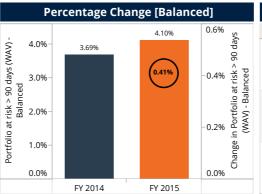




#### Portfolio at risk > 90 days (%)

Portfolio at risk > 90 days (WAV) aggregated to

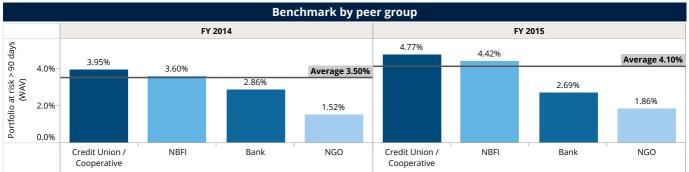
4.10%

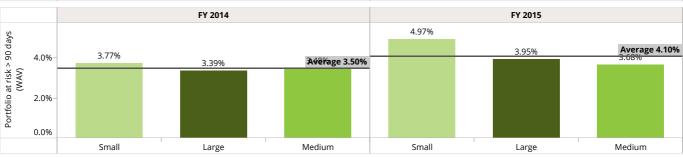


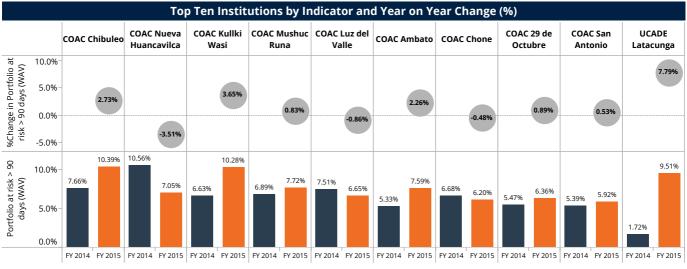
Percentiles and Median					
	FY 2014	FY 2015			
Percentile (25) of Portfolio at risk > 90 days	2.19%	3.10%			
Median Portfolio at risk > 90 days	3.21%	4.24%			
Percentile (75) of Portfolio at risk > 90 days	4.70%	6.10%			

Benchmark by legal status						
	FY 2	2014	FY 2015			
Legal Status	FSP count	FSP count	Portfolio at risk > 90 days (WAV)			
Bank	6	2.86%	6	2.69%		
Credit Union / Coo	31	3.95%	31	4.77%		
NBFI	1	3.60%	1	4.42%		
NGO	10	1.52%	10	1.86%		
Aggregated	48	3.50%	48	4.10%		

Benchmark by scale							
	FY 2	014	FY 2015				
Scale	FSP count	Portfolio at risk > 90 days (WAV)	FSP count	Portfolio at risk > 90 days (WAV)			
Large	2	3.39%	2	3.95%			
Medium	10	3.48%	9	3.68%			
Small	36	3.77%	37	4.97%			
Aggregated	48	3.50%	48	4.10%			



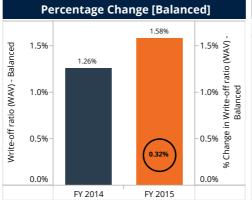




#### Write-off ratio

Write-off ratio (WAV) aggregated to

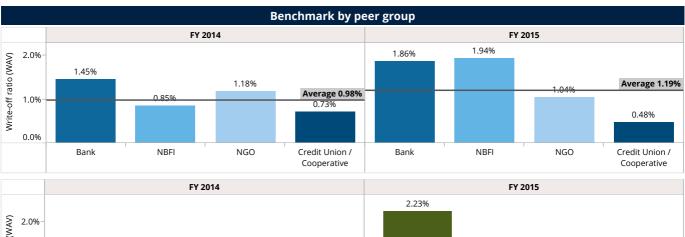
1.19%

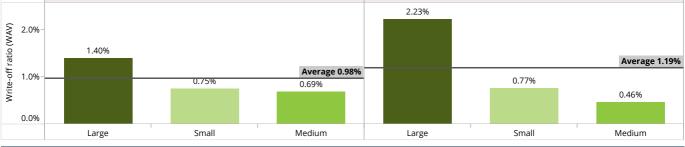


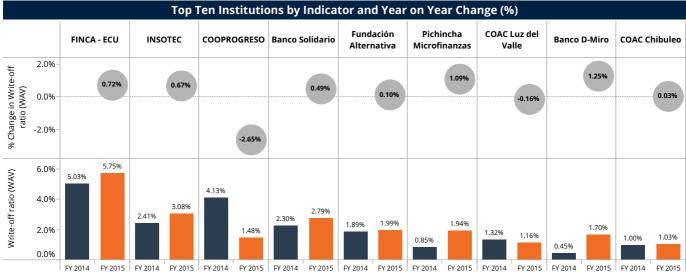
Percentiles and Median					
	FY 2014	FY 2015			
Percentile (25) of Write-off ratio	0.20%	0.35%			
Median Write-off ratio	0.62%	0.69%			
Percentile (75) of Write-off ratio	1.08%	1.14%			

Benchmark by legal status							
	FY 2	014	FY 2	015			
Legal Status	FSP count	Write-off ratio (WAV)	FSP count	Write-off ratio (WAV)			
Bank	6	1.45%	6	1.86%			
Credit Union / Coo	31	0.73%	31	0.48%			
NBFI	1	0.85%	1	1.94%			
NGO	10	1.18%	10	1.04%			
Aggregated	48	0.98%	48	1.19%			

Benchmark by scale							
	FY 2	014	FY 2015				
Scale	FSP count	Write-off ratio (WAV)	FSP count	Write-off ratio (WAV)			
Large	2	1.40%	2	2.23%			
Medium	10	0.69%	9	0.46%			
Small	36	0.75%	37	0.77%			
Aggregated	48	0.98%	48	1.19%			



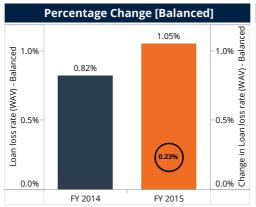




#### Loan loss rate

Loan loss rate (WAV) aggregated to

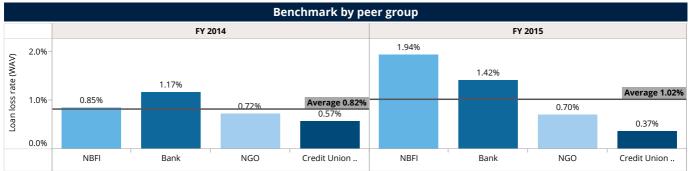
1.02%

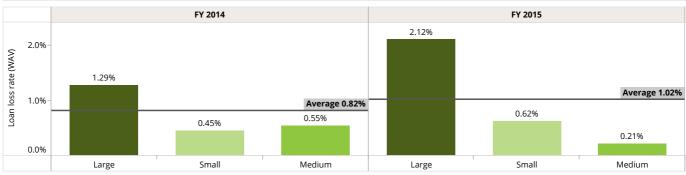


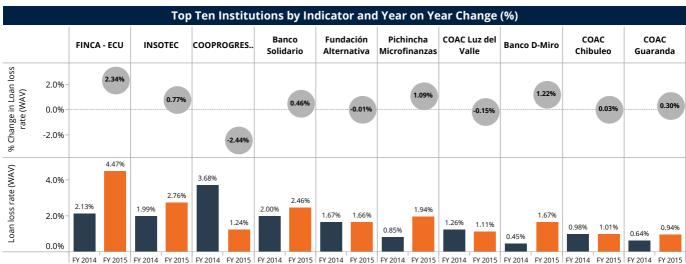
Percentiles and Median				
	FY 2014	FY 2015		
Percentile (25) of Loan loss rate	-0.01%	0.00%		
Median Loan loss rate	0.09%	0.25%		
Percentile (75) of Loan loss rate	0.64%	0.70%		

Benchmark by legal status						
	FY 2	2015				
Legal Status	FSP count	Loan loss rate (WAV)	FSP count	Loan loss rate (WAV)		
Bank	6	1.17%	6	1.42%		
Credit Union / Coope	31	0.57%	31	0.37%		
NBFI	1	0.85%	1	1.94%		
NGO	10	0.72%	10	0.70%		
Aggregated	48	0.82%	48	1.02%		

benefiniar k by scale							
	FY 2	2014	FY 2	2015			
Scale	FSP count Loan loss rate (WAV)		FSP count	Loan loss rate (WAV)			
Large	2	1.29%	2	2.12%			
Medium	10	0.55%	9	0.21%			
Small	36	0.45%	37	0.62%			
Aggregated	48	0.82%	48	1.02%			



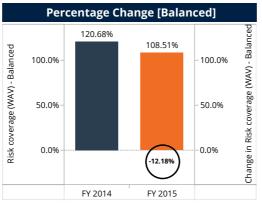




#### **Risk coverage**

Risk coverage (WAV) aggregated to

108.47%

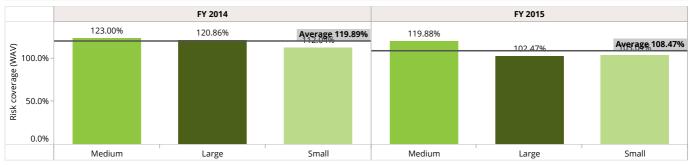


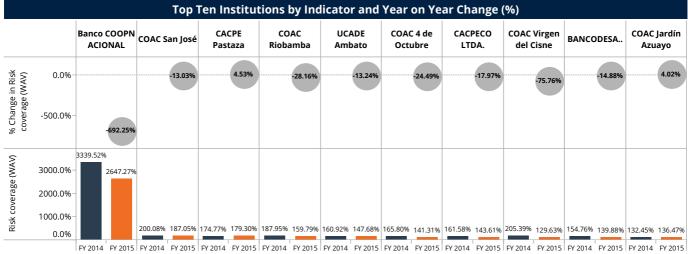
Percentiles and	Mediar	1
	FY 2014	FY 2015
Percentile (25) of Risk coverage	99.58%	90.22%
Median Risk coverage	115.84%	105.47%
Percentile (75) of Risk coverage	156.48%	127.45%

Benchmark by legal status													
FY 2	FY 2015												
FSP count	Risk coverage (WAV)	FSP count	Risk coverage (WAV)										
6	121.56%	6	121.51%										
31	117.72%	31	111.10%										
1	122.06%	1	91.73%										
10	116.66%	10	103.70%										
48	119.89%	48	108.47%										
	FY 2 FSP count  6 31 1 10	FY 2014  FSP count Risk coverage (WAV)  6 121.56% 31 117.72% 1 122.06% 10 116.66%	FY 2014         FY 2           FSP count         Risk coverage (WAV)         FSP count           6         121.56%         6           31         117.72%         31           1         122.06%         1           10         116.66%         10										

Benchmark by Scale													
	FY 2	2014	FY 2	2015									
Scale	FSP count	Risk coverage (WAV)	FSP count	Risk coverage (WAV)									
Large	2	120.86%	2	102.47%									
Medium	10	123.00%	9	119.88%									
Small	36	112.04%	37	103.01%									
Aggregated	48	119.89%	48	108.47%									







## Financial Service Provider (FSP) data

### Financial Service Providers (FSPs) Operational Indicators

Legal Status	Name	Dates	Assets (USD) m	Equity (USD) m	Offices	Personnel	Loan officers	Deposits to loans (WAV)	Deposits to total assets (WAV)	Number of active borrowers '000	Gross Loan Portfolio (USD) m	ALB per borrower (USD) (WAV)	Number of depositors '000	Number of deposit accounts '000	Deposits (USD) m	ADB per depositor (USD) (WAV)	Average deposit account balance (USD) (WAV)
	CACMU	FY 2014 FY 2015	19.82 22.65	2.97 3.58	8	40 44	8	62.55% 61.47%	47.92% 49.41%	3.67 4.50	15.18 18.20	4,138.84 4,043.09	19.27 22.19	77.10 88.73	9.50 11.19	492.67 504.32	123.17 126.10
	64 605 D	FY 2014	76.04	12.55	6	118	22		78.18%	11.57	58.58	5,064.72	39.31	62.83	59.45	1,512.50	946.17
	CACPE Pastaza	FY 2015	80.01	15.61	6	123	23		73.71%	11.91	62.47	5,246.30	45.78	45.78	58.97	1,288.11	1,288.11
	CACPE ZAMORA	FY 2014	30.07	5.35	10	42	13		72.91%	4.13	23.37	5,653.74	13.38	13.38	21.92	1,638.40	1,638.40
		FY 2015 FY 2014	30.61 175.97	6.12 33.46	10	41 172	13 45	93.55%	73.21% 72.18%	4.27 20.52	23.95 126.90	5,607.95 6,183.08	14.30 64.29	14.30 73.93	22.41 127.01	1,567.41 1,975.71	1,567.41 1,718.10
	CACPECO LTDA.	FY 2014 FY 2015	182.79	33.46	15		45	102.01%	72.18%	20.32	126.90	6,183.08	59.51	63.88	127.01	2,167.09	2,018.91
	COAC 4 de Octubre	FY 2014	19.38	2.43	8	42	10	60.68%	55.28%	3.66	17.66	4,823.84	8.20	12.78	10.71	1,306.61	838.26
		FY 2015	16.81	2.71	8	46	12		56.90%	3.43	14.76	4,306.13	7.93	12.40	9.56	1,206.47	771.17
	COAC 9 DE OCTUBRE L	FY 2014	11.67 120.31	2.52 22.82	14	211	50	76.97% 89.79%	67.62% 75.19%	1.59 18.97	10.25 100.74	6,433.45	4.21		7.89 90.46	1,876.29 1,528.25	
	COAC 23 de Julio	FY 2014 FY 2015	117.97	24.69	14	201	45	85.78%	75.19%	19.92	99.47	5,311.25 4,994.73	59.19 70.45	70.45	90.46 85.33	1,528.25	1,211.25
		FY 2014	382.62	41.98	34	556	149	120.56%	83.19%	49.98	264.01	5,282.29	168.43	168.43	318.30	1,889.83	1,889.83
	COAC 29 de Octubre	FY 2015	339.75	42.81	34	539	134	105.02%	80.49%	51.35	260.38	5,070.22	159.55	189.90	273.46	1,713.89	1,440.01
	COAC Ambato	FY 2014	61.36	8.02	9	114	44		72.02%	14.47	49.99	3,455.78	78.62	78.76	44.19	562.08	561.06
	CO/IC/IIIIDatu	FY 2015	62.25	9.12	9	125	46	89.51%	73.54%	13.65	51.14	3,746.58	84.20	87.80	45.78	543.75	521.41
	COAC Atuntaqui	FY 2014 FY 2015	127.32 131.13	18.19 20.67	9	197 198	40 48	91.98% 87.84%	75.71% 75.98%	19.14 19.52	104.79 113.43	5,473.80 5,809.91	55.89 56.58	55.89 56.58	96.39 99.63	1,724.65 1,760.93	1,724.65 1,760.93
		FY 2015	64.70	7.87	7	108	32		75.98% 85.96%	15.82	49.06	3,102.04	34.62	99.01	55.62	1,760.93	561.76
	COAC Chibuleo	FY 2015	67.80	9.44	7	102	27	106.85%	84.25%	15.72	53.46	3,401.03	26.05	83.78	57.12	2,192.67	681.86
	COAC Chara	FY 2014	40.28	8.11	3	82	19	101.84%	75.40%	7.42	29.82	4,020.58	28.59	82.72	30.37	1,062.36	367.15
	COAC Chone	FY 2015	46.66	10.80	4	84	19		64.17%	8.06	30.74	3,815.20	35.65	94.30	29.94	839.99	317.52
	COAC Construcción, Co		54.74	8.89	15	127	22		71.60%	10.01	48.43	4,839.60	99.25	99.25	39.19	394.90	394.90
	COAC Fernando Daguilema	FY 2014 FY 2015	39.08 49.04	4.02 5.55	9	132 152	22 27	90.56%	79.43% 78.40%	11.83 14.97	34.28 42.26	2,896.68 2,823.30	51.58 64.14	56.89 69.10	31.04 38.45	601.81 599.46	545.63 556.48
		FY 2015	36.68	4.93	3	49	11	94.65%	80.42%	6.04	31.17	5,164.16	12.73	15.71	29.50	2,317.14	1,877.64
	COAC Guaranda	FY 2015	38.67	5.73	3	53	11		75.81%	6.49	34.37	5,297.35	12.70	18.48	29.31	2,307.96	1,586.57
	COAC Invite Annual	FY 2014	459.87	57.17	42	550	99	91.28%	80.05%	70.11	403.29	5,752.17	184.40	193.53	368.14	1,996.48	1,902.28
	COAC Jardín Azuayo	FY 2015	534.87	71.96	44	602	104	89.78%	77.47%	76.75	461.53	6,013.35	224.33	236.52	414.38	1,847.16	1,751.95
Credit Union /	COAC Kullki Wasi	FY 2014	47.93	6.06	8	114	37	96.17%	80.73%	11.26	40.23	3,573.36	55.10	58.10	38.69	702.15	665.92
Cooperative	COAC Kuliki Wasi	FY 2015	54.53 16.51	7.61 3.91	8	134 50	42 11		78.06% 57.10%	13.11 5.36	47.64 15.10	3,633.62 2,817.41	60.03 13.84	62.69 35.45	42.56 9.42	709.02 681.17	678.93 265.87
		FY 2014 FY 2015	15.96	4.38	3	51	10		57.10%	5.36	14.18	2,817.41	13.84	30.17	9.42	744.35	311.28
		FY 2014	17.84	2.94	5	54	10		64.69%	4.55	13.73	3,020.68	21.27	39.98	11.54	542.70	288.68
	COAC Lucha Campesina	FY 2015	19.51	3.30	5	59	10	84.15%	66.45%	4.81	15.41	3,206.41	25.10	50.75	12.97	516.59	255.50
	COAC Luz del Valle	FY 2014	35.69	5.22	11	87	28		74.08%	8.75	31.41	3,591.08	25.99	26.96	26.44	1,017.32	980.61
	CONC Edz del Valle	FY 2015	37.98	5.96	12	89	28		72.83%	8.84	34.46	3,898.23	26.03	27.12	27.66	1,062.51	1,020.15
	COAC MCCH	FY 2014 FY 2015	29.56 32.81	6.06 6.70	9	54 55	27 23	58.04% 55.82%	51.51% 47.14%	7.68 7.90	26.23 27.71	3,415.51 3,509.33	14.74 15.33	14.74 15.33	15.23 15.47	1,033.21 1,008.89	1,033.21 1,008.89
		FY 2013	157.78	25.08	9	187	86	98.48%	81.19%	41.68	130.09	3,121.44	71.48	71.48	128.11	1,792.30	1,792.30
	COAC Mushuc Runa	FY 2015	162.25	30.27	8	187	81	95.25%	78.00%	41.07	132.86	3,235.28	73.63	73.63	126.55	1,718.79	1,718.79
	COAC Nueva	FY 2014	4.86	0.65	3	45	13	68.56%	58.59%	2.48	4.16	1,673.01	12.26	23.83	2.85	232.37	119.55
	Huancavilca	FY 2015	4.51	0.71	3	42	10		73.23%	2.34	3.82	1,630.25	10.66	14.28	3.30	310.08	231.41
	COAC Padre Julian Lore		38.03	8.17	9	97	14		72.50%	4.96	31.97	6,442.73	14.22	14.22	27.57	1,938.57	1,938.57
	COAC Padre Vicente	FY 2014 FY 2015	1.98	0.33 0.36	3	11	3	61.07% 50.73%	53.86% 43.04%	0.83	1.75 1.54	2,111.34 2.068.78	1.77	2.12	1.07 0.78	601.41 428.26	502.98 376.02
	COAC Pallatanga	FY 2014	6.30	1.95	2	15	5	78.06%	64.00%	1.90	5.17	2,724.37	6.36	6.36	4.03	634.13	634.13
		FY 2014	239.20	34.38	12	174	97	104.74%	78.16%	28.56	178.49	6,249.33	81.16	0.00	186.95	2,303.56	35 11.15
	COAC Riobamba	FY 2015	239.66	37.99	12		98		76.40%	29.39	185.39	6,307.81	83.80	83.80	183.10	2,184.99	2,184.99
	COAC San Antonio	FY 2014	18.63	2.45	3	43	15		58.81%	3.67	16.44	4,476.12	6.55	13.12	10.96	1,671.58	834.96
	23/10/30/17/11/01/10	FY 2015	19.90	2.75	7	45	11	74.47%	64.27%	3.62	17.18	4,742.24	6.80	12.17	12.79	1,882.28	1,051.45
	COAC San José	FY 2014 FY 2015	93.58 102.17	10.67 12.32	7	127 133	32 32	106.60% 98.13%	80.31% 79.17%	14.94 16.09	70.50 82.43	4,717.89 5,124.42	78.14 39.82	110.82 50.16	75.15 80.89	961.81 2,031.42	678.18 1,612.68
		FY 2015 FY 2014	9.31	1.10	6	56	14		45.39%	3.86	7.68	1,988.77	15.94	23.72	4.23	2,031.42	178.17
	COAC Santa Anita	FY 2015	9.57	1.18	6	56	14		52.99%	3.69	7.55	2,045.96	16.72	23.27	5.07	303.50	217.98
	COAC Tulcan	FY 2014	90.89	14.71	7	120	22		72.13%	13.28	75.64	5,696.60	48.48	48.48	65.56	1,352.37	1,352.37
	COAC TUICATI	FY 2015	100.13	16.39	7	133	23		72.21%	14.38	88.49	6,154.61	52.34	52.34	72.30	1,381.37	1,381.37
	COAC Virgen del Cisne	FY 2014	14.92	1.99	5	44	15		71.60%	5.21	12.15	2,334.48	16.38	20.34	10.68	652.02	524.99
	- 0	FY 2015 FY 2014	16.66 313.23	2.31 31.38	5 23	47 491	15 115	81.30% 107.10%	67.69% 78.62%	5.68 46.25	13.87 229.93	2,443.71 4,971.28	21.78 92.48	21.78 113.58	11.28 246.26	517.78 2,662.86	517.78 2,168.20
	COOPROGRESO		313.23	31.38 34.95	23		115	99.26%	78.62%	46.25 50.13	229.93	4,971.28	92.48 124.67	113.58	246.26	1,982.33	2,168.20 1,630.97
	des information for all the	FY 2015											124.67	151.53	24/.13	1,982.33	1

### Financial Service Providers (FSPs) Operational Indicators

Legal Status	Name	Dates	Assets (USD) m	Equity (USD) m	Offices	Personnel	Loan officers	Deposits to loans (WAV)	Deposits to total assets (WAV)	Number of active borrowers '000	Gross Loan Portfolio (USD) m	ALB per borrower (USD) (WAV)	Number of depositors '000	Number of deposit accounts '000	Deposits (USD) m	ADB per depositor (USD) (WAV)	Average deposit account balance (USD) (WAV)
	Dan an GOODNIA GIONIAL	FY 2014	177.26	23.22	4	125	35	620.28%	84.67%	29.45	24.20	821.75	597.69	608.83	150.09	251.12	246.52
	Banco COOPNACIONAL	FY 2015	165.12	24.39	4	126	35	600.24%	82.85%	28.67	22.79	795.05	522.92	533.08	136.80	261.61	256.62
	Daniel B Miles	FY 2014	84.72	13.61	14	312	113	30.48%	27.12%	40.08	75.38	1,880.71	56.36	56.36	22.98	407.65	407.65
	Banco D-Miro	FY 2015	115.02	14.69	14	367	132	14.31%	12.26%	43.63	98.59	2,259.62	70.63	70.63	14.10	199.68	199.68
	Banco Solidario	FY 2014	737.48	116.74	68	1,649	391	75.61%	64.20%	395.05	626.22	1,585.17	88.17	97.96	473.50	5,370.19	4,833.51
	Banco Solidario	FY 2015	674.75	108.26	57	1,388	388	74.72%	61.44%	334.14	554.82	1,660.48	147.36	157.66	414.55	2,813.17	2,629.42
Bank	DANICODECADDOLLO	FY 2014	120.07	12.22	16	233	44	85.92%	72.19%	25.96	100.89	3,886.79	44.69	49.08	86.68	1,939.68	1,766.04
	BANCODESARROLLO	FY 2015	140.51	14.57	16	266	59	83.79%	66.07%	26.41	110.81	4,195.96	49.78	51.11	92.84	1,864.94	1,816.34
	FINCA - ECU	FY 2014	50.70	9.44	14	317	101	24.53%	19.20%	25.19	39.67	1,574.93	38.33	39.64	9.73	253.90	245.52
	FINCA - ECO	FY 2015	42.01	8.95	14	213	69	20.08%	17.02%	14.95	35.61	2,381.35	21.16	21.66	7.15	337.97	330.11
	Due Condity ECLI	FY 2014	425.96	58.53				88.06%	59.32%		286.94				252.69		
	ProCredit - ECU	FY 2015	386.76	57.66				76.69%	51.16%		258.02				197.87		
NBFI	Pichincha Microfinanzas	FY 2014	1,457.54	105.84	171	1,232	841	58.70%	48.50%	484.35	1,204.06	2,485.94	1,441.78	1,762.66	706.84	490.25	401.01
INDFI	Picrimena Micronnanzas	FY 2015	1,188.21	95.89	296	1,163	929	60.75%	56.24%	305.37	1,100.09	3,602.48	1,136.72	2,081.42	668.26	587.89	321.06
	CCC	FY 2014	3.85	2.99	1	4	1			1.26	3.32	2,644.95					
	ccc	FY 2015	4.11	3.06	1	5	1			1.27	3.56	2,802.73					
	FACES	FY 2014	23.11	5.46	9	77	32			11.85	20.24	1,707.45					
		FY 2015	31.64	7.26	11	97	37			14.48	25.22	1,741.64					
	Fundación Alternativa	FY 2014	29.33	3.85	12	135	51			10.96	27.57	2,515.30					
	Fundacion Alternativa	FY 2015	35.00	4.49	12	133	50			13.27	30.04	2,263.43					
	Fundación Espoir	FY 2014	51.36	8.02	24	386	153			51.59	46.12	893.98					
	rundacion Espoii	FY 2015	47.54	8.61	23	373	137			45.14	43.90	972.60					
	FUNDAMIC	FY 2014	5.57	1.90	3	23	11			2.89	2.84	984.95					
NGO	FONDAMIC	FY 2015	4.80	1.61	3	24	11			2.30	2.43	1,053.40					
NGO	INSOTEC	FY 2014	28.17	5.04	9	127	61			15.60	24.85	1,593.69					
	INSOTEC	FY 2015	35.07	5.53	9	137	61			15.20	29.27	1,926.01					
	UCADE Ambato	FY 2014	4.75	3.71	1	13	9			5.96	4.40	737.54					
	OCADE AMBATO	FY 2015	4.55	4.08	1	13	9			5.81	4.29	739.09					
	LICADE Latasuras	FY 2014	3.07	1.69	1	17	10			3.95	2.96	748.42					
	UCADE Latacunga	FY 2015	2.85	1.82	1	18	11			3.36	2.51	746.27					
	LICADE Canta Damis	FY 2014	4.84	1.64	1	14	6			3.61	3.83	1,060.79					
	UCADE Santo Domingo	FY 2015	4.78	1.94	1	15	6			3.70	4.05	1,096.48					
	VISIONFUND	FY 2014	48.60	7.79	16	197	101			65.54	38.68	590.17					
	ECUADOR-FODEMI	FY 2015	43.63	8.75	16	233	120	0.41%	0.38%	61.63	40.46	656.61	0.03	0.03	0.17	6,397.23	6,397.23

Legal Status	Name	Dates	Capital/assets (WAV)	Debt to equity (WAV)	Return on assets (WAV)	Return on equity (WAV)	Operational self sufficiency (WAV)	Financial revenue / assets (WAV)	Profit margin (WAV)	Yield on gross loan portfolio (WAV)	Total expense / assets (WAV)	Financial expense/ assets (WAV)	Provision for loan impairment/ assets (WAV)	Operating expense/ assets (WAV)	Personnel expense/ assets (WAV)	Administrati e expense/as et
	CACMU	FY 2014	14.97%	5.68	0.47%	3.15%	104.59%	13.90%	4.39%		13.29%	6.64%	0.77%	5.88%	2.74%	
	CACINO	FY 2015	15.80%	5.33	0.83%	5.40%	107.50%	15.51%	6.98%		14.43%	7.56%	0.63%	6.25%	2.94%	
	CACPE Pastaza	FY 2014	16.50%	5.06	1.92% 2.28%	12.06%	122.20%	13.68% 14.01%	18.17%		11.20% 11.18%	4.35% 4.46%	0.42%	6.42% 6.24%	3.41% 3.39%	
		FY 2015 FY 2014	19.51%	4.13 4.62	2.28%	12.70%	125.27% 114.59%	14.01%	20.17%	17.12%	11.18%	4.46%	0.49%	6.24%	3.39%	2.849
	CACPE ZAMORA	FY 2015	19.98%	4.00	1.57%	8.32%	113.10%	13.57%	11.59%	16.41%	12.00%	5.00%	0.38%	6.62%	3.22%	3.409
		FY 2014	19.01%	4.26	2.60%	13.72%	132.69%	14.10%	24.64%		10.63%	4.62%	0.78%	5.23%	2.79%	2.449
	CACPECO LTDA.	FY 2015	20.67%	3.84	2.28%	11.24%	126.85%	13.97%	21.17%	16.28%	11.02%	4.70%	1.44%	4.87%	2.66%	2.219
	COAC 4 de Octubre	FY 2014	12.52%	6.99	1.05%	8.79%	114.00%	15.99%	12.28%		14.03%	5.57%	1.67%	6.79%	3.48%	
		FY 2015	16.14%	5.20	0.90%	6.41%	112.10%	16.34%	10.80%		14.58%	5.44%	1.76%	7.38%	3.87%	
	COAC 9 DE OCTUBRE LTDA.	FY 2014	21.58%	3.63	0.34%	1.47%	109.58%	15.57%	8.74%		14.21%	3.37%	1.23%	9.61%	4.81%	
	COAC 23 de Julio	FY 2014 FY 2015	18.97% 20.93%	4.27 3.78	2.15% 1.38%	11.20% 6.89%	120.24% 112.35%	15.82% 16.14%	16.84% 11.00%		13.16% 14.37%	4.16% 4.49%	1.05% 2.25%	7.95% 7.62%	4.02% 3.70%	
		FY 2014	10.97%	8.11	0.31%	2.62%	103.15%	13.12%	3.06%		12.72%	5.09%	2.02%	5.61%	2.66%	
	COAC 29 de Octubre	FY 2015	12.60%	6.94	0.66%	5.60%	106.42%	13.63%	6.03%		12.81%	4.69%	1.83%	6.29%	2.89%	
	COAC Arribate	FY 2014	13.06%	6.65	1.00%	7.49%	110.28%	16.80%	9.32%		15.23%	6.50%	1.88%	6.86%	3.84%	
	COAC Ambato	FY 2015	14.64%	5.83	0.36%	2.59%	103.16%	16.47%	3.07%	18.80%	15.97%	6.73%	2.13%	7.10%	3.71%	3.399
	COAC Atuntagui	FY 2014	14.29%	6.00	1.80%	12.64%	118.85%	14.69%	15.86%		12.36%	4.69%	0.74%	6.93%	3.90%	
	contentada.	FY 2015	15.76%	5.34	1.63%	10.86%	117.49%	14.71%	14.88%		12.52%	4.77%	0.66%	7.09%	3.88%	
	COAC Chibuleo	FY 2014	12.17%	7.22	0.60%	5.43%	106.74%	15.78%	6.31%		14.78%	6.86%	1.79%	6.13%	3.37%	
		FY 2015 FY 2014	13.93% 20.14%	6.18 3.96	0.55% 1.85%	4.27% 9.31%	104.79% 116.67%	15.32% 15.98%	4.57% 14.29%		14.62% 13.70%	6.50% 3.03%	2.16% 0.61%	5.96% 10.06%	2.88% 5.99%	3.08%
	COAC Chone	FY 2015	23.15%	3.32	2.00%	9.25%	118.92%	15.42%	15.91%		12.97%	3.01%	0.86%	9.10%	5.32%	
	COAC Construcción, Comercio y		23.1370	5.16	2.00%	3.2370	111.00%	13.12.0	9.91%		12.5770	3.0170	0.00%	3.10%	3.3270	3.707
		FY 2014	10.29%	8.72	0.32%	3.26%	103.70%	20.15%	3.56%		19.43%	5.86%	1.41%	12.15%	6.55%	5.61%
	COAC Fernando Daquilema	FY 2015	11.32%	7.83	1.10%	9.92%	107.69%	20.70%	7.14%		19.22%	5.96%	2.04%	11.22%	6.29%	
	COAC Guaranda	FY 2014	13.43%	6.44	1.35%	9.72%	114.27%	13.90%	12.49%		12.16%	5.48%	1.54%	5.15%	2.69%	
	COAC Guaranda	FY 2015	14.83%	5.74	1.18%	8.26%	111.78%	14.08%	10.54%		12.60%	5.59%	1.84%	5.17%	2.55%	
	COAC lardin Azuava	FY 2014	12.43%	7.04	1.46%	11.62%	117.00%	13.01%	14.53%		11.12%	5.45%	1.01%	4.66%	2.10%	
Credit Union /	Conc jarum Azuayo	FY 2015 FY 2014	13.45% 12.65%	6.43 6.91	1.52% 0.18%	11.84%	117.49% 101.93%	13.34% 17.59%	14.89%		11.36% 17.26%	5.46% 7.88%	1.30% 1.23%	4.59% 8.15%	2.18% 4.26%	
Cooperative	COAC Kullki Wasi	FY 2015	13.95%	6.17	-0.06%	-0.50%	99.96%	17.76%	-0.04%		17.77%	7.79%	1.87%	8.12%	3.85%	
		FY 2014	23.70%	3.22	0.40%	1.68%	104.38%	15.88%	4.19%		15.21%	3.60%	1.23%	10.38%	5.79%	
	COAC La Benéfica	FY 2015	27.45%	2.64	0.65%	2.57%	105.80%	16.27%	5.48%	17.05%	15.38%	3.50%	1.08%	10.81%	6.38%	4.43%
	COAC Lucha Campesina	FY 2014	16.50%	5.06	1.00%	6.13%	109.18%	15.18%	8.40%	17.70%	13.90%	4.21%	0.57%	9.11%	4.30%	
	COAC Lucia Campesina	FY 2015	16.93%	4.91	0.25%	1.50%	103.28%	14.82%	3.18%		14.35%	4.33%	0.73%	9.29%	4.22%	
	COAC Luz del Valle	FY 2014	14.62%	5.84	0.15%	0.99%	103.05%	14.02%	2.96%		13.60%	5.24%	0.81%	7.55%	3.99%	3.56%
		FY 2015	15.71%	5.37	1.02%	6.88%	110.71%	14.35%	9.67%		12.96%	4.74%	0.98%	7.24%	3.83%	
	COAC MCCH	FY 2014 FY 2015	20.51% 20.42%	3.88 3.90	0.41%	2.01% 4.42%	105.41% 107.46%	16.29% 16.10%	5.13% 6.94%		15.46% 14.99%	4.52% 4.62%	1.09% 0.84%	9.85% 9.53%	5.42% 5.59%	
		FY 2014	15.90%	5.29	1.52%	9.67%	114.03%	15.70%	12.31%		13.77%	6.04%	1.59%	6.13%	2.77%	
	COAC Mushuc Runa	FY 2015	18.66%	4.36	1.36%	7.73%	113.36%	15.61%	11.79%		13.77%	5.91%	1.07%	6.80%	3.17%	
	COAC Nueva Huancavilca	FY 2014	13.29%	6.53	-0.51%	-4.11%	97.59%	20.57%	-2.47%	21.58%	21.08%	3.98%	0.84%	16.27%	8.27%	7.99%
		FY 2015	15.67%	5.38	-0.24%	-1.76%	4.11%	0.93%	-0.55%	22.47%	22.51%	4.52%	0.62%	17.37%	9.47%	7.91%
	COAC Padre Julian Lorente	FY 2015		3.66			103.48%		3.36%							
	COAC Padre Vicente	FY 2014	16.57% 19.62%	5.04 4.10	0.56% 0.22%	3.44% 1.28%	104.50% 102.15%	17.04% 17.41%	4.31% 2.10%		16.31% 17.04%	4.95% 4.35%	0.35% -0.39%	11.01% 13.08%	4.82% 5.54%	
	COAC Pallatanga	FY 2015 FY 2014	30.97%	2.23	0.22%	2.82%	102.15%	14.82%	5.88%		13.95%	4.55%	0.82%	8.56%	2.94%	
	-	FY 2014	30.57%	5.96	0.87%	2.0270	116.09%	14.0270	13.86%		13.55%	4.37%	0.02%	8.30%	2.5470	3.03%
	COAC Riobamba	FY 2015	15.85%	5.31	1.02%	6.75%	113.40%	11.82%	11.82%		10.42%	4.87%	0.42%	5.13%	2.87%	2.26%
	COAC Can Antonia	FY 2014	13.16%	6.60	1.05%	8.47%	110.32%	15.96%	9.35%	17.75%	14.47%	6.41%	1.68%	6.38%	3.04%	3.34%
	COAC San Antonio	FY 2015	13.80%	6.25	0.69%	5.03%	105.37%	16.10%	5.10%		15.27%	6.26%	2.97%	6.05%	3.33%	
	COAC San José	FY 2014	11.40%	7.77	1.08%	9.10%	111.36%	13.14%	10.20%	15.65%	11.80%	5.68%	1.00%	5.12%	2.48%	
	23/10/30/1900	FY 2015	12.06%	7.29	1.09%	9.29%	112.08%	13.27%	10.78%		11.84%	5.86%	0.92%	5.05%	2.41%	
	COAC Santa Anita	FY 2014	11.86%	7.43	-0.30%	-2.67%	99.17%	18.38%	-0.84%		18.54%	5.75%	0.10%	12.69%	6.96%	
		FY 2015 FY 2014	12.32%	7.12 5.18	-0.43%	-3.65%	98.62% 120.38%	18.48%	-1.40% 16.93%	21.39%	18.74%	6.03%	0.11%	12.60%	6.91%	5.689
	COAC Tulcan	FY 2014 FY 2015	16.37%	5.10	1.44%	8.82%	115.99%	13.92%	13.78%	15.44%	12.01%	4.69%	1.31%	6.00%	2.99%	3.019
		FY 2014	13.33%	6.50	1.03%	7.32%	109.61%	18.89%	8.77%		17.24%	6.31%	1.10%	9.82%	4.68%	
	COAC Virgen del Cisne	FY 2015	13.89%	6.20	1.72%	11.58%	114.75%	18.50%	12.85%		16.13%	7.46%	1.12%	7.55%	4.37%	
	COOPROGRESO	FY 2014	10.02%	8.98	0.57%	5.45%	105.46%	14.63%	5.17%	17.00%	13.87%	5.65%	1.11%	7.12%	3.39%	3.73%
	COUPROGRESO	FY 2015	10.57%	8.46	0.64%	6.30%	106.52%	14.04%	6.12%	16.37%	13.18%	5.59%	1.09%	6.49%	2.99%	3.51%

				Financ	ial Ser	vice Pr	ovider	s (FSP	s) Fina	ncial Ir	idicato	rs				
Legal Status	Name	Dates	Capital/assets (WAV)	Debt to equity (WAV)	Return on assets (WAV)	Return on equity (WAV)	Operational self sufficiency (WAV)	Financial revenue / assets (WAV)	Profit margin (WAV)	Yield on gross loan portfolio (WAV)	Total expense / assets (WAV)	Financial expense/ assets (WAV)	Provision for loan impairment/ assets (WAV)	Operating expense/ assets (WAV)	Personnel expense/ assets (WAV)	Administrative expense/ assets (WAV)
	Banco	FY 2014	13.10%	6.64	0.90%	6.89%	119.69%	7.04%	16.45%	21.61%	5.88%	0.84%	-0.06%	5.11%	2.07%	3.04%
	COOPNACIONAL	FY 2015	14.77%	5.77	0.59%	4.29%	115.75%	7.19%	13.61%	21.67%	6.21%	0.88%	0.06%	5.27%	1.95%	3.32%
	Banco D-Miro	FY 2014	16.06%	5.23	3.12%	17.44%	119.14%	25.50%	16.06%	24.04%	21.41%	5.21%	1.73%	14.46%	8.66%	5.81%
	Barico B-Will o	FY 2015	12.77%	6.83	1.28%	8.98%	108.46%	23.94%	7.80%	24.00%	22.07%	5.67%	2.88%	13.51%	7.45%	6.06%
	Banco Solidario	FY 2014	15.83%	5.32	1.30%	8.43%	109.69%	20.76%	8.84%	19.54%	18.93%	6.10%	1.80%	11.03%	4.98%	6.06%
Bank	Barico Solidario	FY 2015	16.04%	5.23	1.60%	9.92%	111.32%	20.37%	10.17%	19.67%	18.30%	5.50%	2.54%	10.27%	5.05%	5.22%
Dalik	BANCODESARROLLO	FY 2014	10.17%	8.83	0.68%	6.82%	107.28%	14.24%	6.78%	16.86%	13.27%	4.32%	1.21%	7.74%	4.08%	3.66%
	BANCODESARROLLO	FY 2015	10.37%	8.64	0.89%	8.53%	109.10%	14.59%	8.34%	17.22%	13.38%	4.65%	1.21%	7.51%	4.01%	3.50%
	FINCA - ECU	FY 2014	18.62%	4.37	-7.66%	-38.88%	75.38%	22.69%	-32.67%	23.81%	30.10%	5.20%	1.95%	22.95%	11.03%	11.92%
	TINCA - ECO	FY 2015	21.31%	3.69	-2.16%	-11.45%	92.52%	23.28%	-8.08%	22.97%	25.16%	5.56%	1.74%	17.87%	9.45%	8.42%
	ProCredit - ECU	FY 2014	13.74%	6.28	0.71%	5.72%	113.95%	13.16%	12.24%	16.39%	11.55%	3.62%	0.99%	6.94%	2.78%	4.16%
	Froctedit - ECO	FY 2015	14.91%	5.71	0.61%	4.30%	109.73%	11.08%	8.87%	13.68%	10.10%	3.15%	0.85%	6.10%	2.28%	3.82%
NBFI	Pichincha	FY 2014	7.26%	12.77	2.48%	28.45%	117.27%	16.87%	14.73%	20.81%	14.39%	3.05%	1.44%	9.90%		
NDIT	Microfinanzas	FY 2015	8.07%	11.39	0.64%	8.40%	103.79%	17.52%	3.65%	18.54%	16.88%	3.16%	2.65%	11.06%		
	ccc	FY 2014	77.67%	0.29	5.77%	7.29%	199.40%	11.58%	49.85%	12.70%	5.81%	0.79%	0.19%	4.82%	0.31%	4.51%
	ccc	FY 2015	74.43%	0.34	2.68%	3.53%	129.76%	11.67%	22.94%	13.26%	8.99%	0.48%	1.01%	7.50%	5.63%	1.87%
	FACES	FY 2014	23.64%	3.23	7.10%	31.73%	157.46%	22.85%	36.49%	25.15%	14.51%	5.75%	0.46%	8.30%	4.67%	3.63%
		FY 2015	22.95%	3.36	6.19%	27.52%	151.05%	21.87%	33.80%	24.63%	14.48%	6.35%	0.32%	7.81%	4.48%	3.33%
	Fundación Alternativa	FY 2014	13.11%	6.63	2.21%	16.02%	108.68%	27.73%	7.99%	21.15%	25.52%	8.28%	1.79%	15.44%	10.23%	5.21%
	- andacion vitter induva	FY 2015	12.82%	6.80	2.47%	19.32%	110.09%	26.98%	9.16%	22.22%	24.51%	8.43%	1.79%	14.29%	8.87%	5.42%
	Fundación Espoir	FY 2014	15.62%	5.40	-0.58%	-3.80%	100.78%	26.40%	0.78%	21.77%	26.20%	7.04%	0.14%	19.01%	11.68%	7.33%
	Tanadan Espon	FY 2015	18.11%	4.52	0.34%	2.00%	104.40%	28.04%	4.22%	22.45%	26.86%	7.70%	0.43%	18.72%	12.20%	6.52%
	FUNDAMIC	FY 2014	34.16%	1.93	2.35%	8.87%	111.85%	22.19%	10.59%	20.29%	19.84%	4.45%	-0.58%	15.97%	10.25%	5.73%
NGO	TONDANNE	FY 2015	33.58%	1.98	0.78%	2.23%	104.87%	16.74%	4.64%	19.63%	15.97%	4.20%	-0.90%	12.67%	8.92%	3.75%
NGO	INSOTEC	FY 2014	17.87%	4.59	3.27%	18.23%	118.43%	29.99%	15.56%	25.46%	25.32%	8.66%	3.83%	12.83%	8.84%	3.99%
		FY 2015	15.76%	5.35	1.21%	7.18%	108.22%	26.74%	7.60%	23.36%	24.71%	9.08%	3.54%	12.09%	7.73%	4.36%
	UCADE Ambato	FY 2014	78.05%	0.28	10.08%	14.63%	201.78%	19.99%	50.44%	23.03%	9.91%	1.65%	-0.01%	8.26%	6.76%	1.51%
	30.027.010000	FY 2015	89.75%	0.11	10.21%	12.16%	205.30%	19.91%	51.29%	22.29%	9.70%	0.94%	-0.32%	9.08%	6.29%	2.79%
	UCADE Latacunga	FY 2014	55.04%	0.82	7.27%	14.38%	142.13%	24.53%	29.64%	23.71%	17.26%	3.70%	1.24%	12.32%	7.19%	5.12%
	OCHOE Ediacunga	FY 2015	63.93%	0.56	4.93%	8.59%	133.44%	19.68%	25.06%	20.35%	14.75%	2.66%	1.78%	10.31%	5.76%	4.55%
	UCADE Santo	FY 2014	33.81%	1.96	8.22%	24.21%	184.11%	17.99%	45.68%	24.17%	9.77%	4.48%	-0.73%	6.02%	3.62%	2.40%
	Domingo	FY 2015	40.69%	1.46	6.55%	16.84%	150.31%	19.58%	33.47%	24.22%	13.03%	4.35%	1.35%	7.32%	3.89%	3.43%
	VISIONFUND	FY 2014	16.03%	5.24	0.84%	4.64%	111.27%	21.12%	10.12%	23.99%	18.98%	5.66%	0.66%	12.67%	7.27%	5.39%
	ECUADOR-FODEMI	FY 2015	20.06%	3.99	0.44%	2.26%	104.82%	21.38%	4.60%	23.54%	20.40%	5.97%	1.86%	12.57%	6.68%	5.89%

### Financial Service Providers (FSPs) Productivity, Efficiency and Risk Indicators

Legal Status	Name	Dates	Cost per borrower (USD) (WAV)	Borrowers per staff member (WAV)	Borrowers per loan officer (WAV)	Personnel allocation ratio (WAV)	Portfolio at risk > 30 days (WAV)	Portfolio at risk > 90 days (WAV)	Loan loss rate (WAV)	Write-off ratio (WAV)	Risk coverage (WAV)	Deposit accounts per staff member	Depositors per staff member (WAV)
	CACMU	FY 2014	319.50	91.70		20.00%	2.92%	2.55%	-0.01%		111.49%	1,927.40	481.85
		FY 2015	325.26	102.32	562.75	18.18%	3.08%	2.52%	-0.01%	0.400/	114.40% 174.77%	2,016.64	504.23
	CACPE Pastaza	FY 2014 FY 2015	391.64 412.84	98.02 96.81	525.73 517.74	18.64% 18.70%	2.73% 2.65%	2.32% 2.24%	0.12% -0.03%	0.19%	174.77%	532.48 372.21	333.10 372.21
		FY 2014	112.01	98.40	317.92	30.95%	4.52%	3.82%	0.0370		118.30%	318.57	318.57
	CACPE ZAMORA	FY 2015	478.14	104.17	328.54	31.71%	8.30%	7.31%	0.00%		69.30%	348.68	348.68
	CACPECO LTDA.	FY 2014	439.30	119.32	456.07	26.16%	3.80%	3.20%	0.05%	0.14%	161.58%	429.81	373.77
	CACFECO ETDA.	FY 2015	422.97	111.85		24.18%	5.14%	4.21%	0.45%	0.63%	143.61%	350.98	326.98
	COAC 4 de Octubre	FY 2014	362.65	87.14	366.00	23.81%	3.55%	2.90%	0.84%	1.11%	165.80%	304.29	195.21
		FY 2015	376.13 670.34	74.52	285.67	26.09%	6.13% 4.25%	5.04%	0.52% 0.00%	0.90%	141.31% 169.70%	269.57	172.30
	COAC 9 DE OCTUBRE LTDA.	FY 2014 FY 2014	500.19	89.90	379.36	23.70%	5.36%	4.70%	-0.07%		103.83%		280.52
	COAC 23 de Julio	FY 2015	465.73	99.08	442.56	22.39%	6.76%	5.99%	0.51%	0.57%	116.10%	350.48	350.48
		FY 2014	415.97	89.89	335.44	26.80%	6.45%	5.47%	-0.13%	0.12%	98.12%	302.93	302.93
	COAC 29 de Octubre	FY 2015	446.39	95.28	383.24	24.86%	7.46%	6.36%	-0.15%		91.13%	352.32	296.02
	COAC Ambato	FY 2014	269.34	126.89	328.77	38.60%	6.50%	5.33%	0.19%	0.21%	112.31%	690.89	689.63
	COAC AITIBATO	FY 2015	314.06	109.21	296.76	36.80%	9.17%	7.59%	0.04%	0.09%	106.85%	702.43	673.57
	COAC Atuntaqui	FY 2014	440.25	97.18	478.60	20.30%	3.24%	2.69%	-0.24%	0.05%	133.66%	283.71	283.71
		FY 2015	476.59	98.60		24.24%	4.02%	3.48%	0.70%	0.98%	122.19%	285.76	285.76
	COAC Chibuleo	FY 2014 FY 2015	244.20 254.22	146.44 154.11	494.25 582.19	29.63% 26.47%	9.02% 12.19%	7.66% 10.39%	0.98%	1.00%	67.00% 59.67%	916.72 821.33	320.56 255.41
		FY 2015 FY 2014	501.57	90.45		23.17%	7.69%	6.68%	-0.01%	0.03%	104.08%	1,008.79	348.63
	COAC Chone	FY 2015	488.38	95.93		22.62%	7.05%	6.20%	0.99%	1.13%	116.33%	1,122.65	424.37
	COAC Construcción, Comercio y Pro			78.80	454.91	17.32%	8.83%	8.15%			77.50%	781.50	781.50
		FY 2014	405.33	89.65	537.91	16.67%	4.66%	4.04%	-0.21%		117.28%	431.01	390.77
	COAC Fernando Daquilema	FY 2015	369.26	98.48	554.41	17.76%	5.29%	4.54%	0.00%		125.26%	454.59	421.99
	COAC Guaranda	FY 2014	300.37	123.16	548.64	22.45%	4.78%	4.20%	0.64%	0.65%	113.49%	320.63	259.82
		FY 2015	310.18	122.43	589.91	20.75%	5.74%	4.85%	0.94%	1.05%	105.47%	348.60	239.64
	COAC Jardín Azuayo	FY 2014	291.49	127.47	708.19	18.00%	3.55%	3.18%	0.18%	0.25%	132.45%	351.87	335.26
Consider the Landson A	conc jarani r Edayo	FY 2015	312.52	127.49		17.28%	3.85% 7.71%	3.47%	0.26%	0.37%	136.47% 59.91%	392.90	372.64
Credit Union / Cooperative	COAC Kullki Wasi	FY 2014	331.40 344.85	98.76 97.84	304.30 312.17	32.46% 31.34%	11.76%	6.63% 10.28%	0.00%		59.91%	509.67 467.85	483.37 448.00
Cooperative		FY 2015 FY 2014	304.59	107.18		22.00%	5.13%	4.32%	0.59%	0.59%	114.39%	708.96	276.72
	COAC La Benéfica	FY 2015	337.26	98.98	504.80	19.61%	8.00%	6.80%	0.69%	0.75%	86.23%	591.63	247.41
		FY 2014	352.15	84.17	454.50	18.52%	2.44%	2.07%	0.00%		130.27%	740.37	393.83
	COAC Lucha Campesina	FY 2015	371.05	81.46	480.60	16.95%	3.38%	2.81%	-0.01%		110.34%	860.24	425.46
	COAC Luz del Valle	FY 2014	290.25	100.55	312.43	32.18%	8.48%	7.51%	1.26%	1.32%	73.08%	309.87	298.69
	COAC LUZ dei Valle	FY 2015	309.43	99.31	315.68	31.46%	7.50%	6.65%	1.11%	1.16%	75.46%	304.66	292.52
	COAC MCCH	FY 2014	364.89	142.24		50.00%	3.77%	2.31%	-0.58%		96.48%	272.91	272.91
		FY 2015	380.73 221.20	143.55 222.87	343.26 484.60	41.82% 45.99%	5.13%	3.39% 6.89%	-0.42% 0.74%	0.750/	94.31%	278.73 382.24	278.73 382.24
	COAC Mushuc Runa	FY 2014 FY 2015	221.20 265.15	222.87 219.60		45.99% 43.32%	7.92% 8.80%	6.89% 7.72%	0.74%	0.75% 0.66%	132.75% 125.08%	382.24 393.74	382.24 393.74
		FY 2015	326.66	55.20	191.08	28.89%	12.76%	10.56%	0.57 %	0.00%	55.90%	529.62	272.49
	COAC Nueva Huancavilca	FY 2015	340.50	55.81	234.40	23.81%	8.54%	7.05%	0.59%	0.59%	92.21%	340.00	253.74
	COAC Padre Julian Lorente	FY 2015		51.15	354.43	14.43%	4.93%	4.24%			158.01%	146.64	146.64
	COAC Padre Vicente	FY 2014	261.33	75.18	275.67	27.27%	1.07%	0.74%	-0.29%		155.00%	192.73	161.18
	COAC Padre vicente	FY 2015	323.07	67.82	186.50	36.36%	5.43%	4.17%	-0.49%		36.61%	189.27	166.18
	COAC Pallatanga	FY 2014	264.17	126.47	379.40	33.33%	10.49%	8.99%	-0.56%		52.31%	424.13	424.13
	COAC Riobamba	FY 2014		164.14		55.75%	1.27%	1.11%			187.95%		466.41
		FY 2015	423.88	160.60		53.55%	1.73%	1.49%	0.05%	0.08%	159.79%	457.92	457.92
	COAC San Antonio	FY 2014	322.78 321.74	85.40 80.49	244.80 329.27	34.88% 24.44%	6.02% 6.63%	5.39% 5.92%	0.04%	0.04%	65.27% 97.29%	305.14 270.36	152.42 151.02
		FY 2015 FY 2014	306.33	117.67	467.00	25.20%	3.52%	2.33%	-0.03%	0.71%	200.08%	872.58	615.26
	COAC San José	FY 2015	317.65	120.95	502.69	24.06%	3.81%	3.34%	-0.02%		187.05%	377.12	299.38
	COAC Courty Arrive	FY 2014	307.83	68.95	275.79	25.00%	3.01%	2.35%	0.00%		65.10%	423.48	284.61
	COAC Santa Anita	FY 2015	320.65	65.91	263.64	25.00%	5.22%	4.42%	0.00%		41.99%	415.59	298.48
	COAC Tulcan	FY 2014		110.65	603.55	18.33%	6.02%	5.20%			114.21%	403.98	403.98
	COAC fulcall	FY 2015	414.61	108.11	625.13	17.29%	6.39%	5.32%	0.13%	0.20%	109.86%	393.53	393.53
	COAC Virgen del Cisne	FY 2014	249.43	118.32		34.09%	1.48%	0.61%	0.01%	0.02%	205.39%	462.30	372.23
		FY 2015	216.23 467.21	120.77	378.40	31.91% 23.42%	4.30% 4.11%	3.17% 3.39%	-0.01% 3.68%	0.01% 4.13%	129.63% 117.76%	463.40	463.40 188.35
	COOPROGRESO	FY 2014 FY 2015	467.21 448.03	94.20 104.44	402.19 397.87	23.42% 26.25%	4.11%	3.39%	3.68% 1.24%	4.13%	117.76%	231.32 315.68	188.35 259.73
		FT 2015	440.03	104,44	78.186	20.25%	4.04%	3.0/%	1.24%	1.46%	101.28%	313.88	239./3

#### Financial Service Providers (FSPs) Productivity, Efficiency and Risk Indicators Depositors per Cost per borrower Borrowers per staff Borrowers per loan Portfolio at risk > Portfolio at risk > Loan loss rate Write-off ratio Risk coverage Deposit accounts allocation ratio staff member Legal Status Name Dates (USD) (WAV) member (WAV) officer (WAV) 30 days (WAV) 90 days (WAV) (WAV) (WAV) (WAV) per staff member (WAV) (WAV) 294.91 235.57 841.31 28.00% 0.22% 0.23% 0.52% 3339.52% 4,870.63 4,781.50 FY 2014 Banco COOPNACIONAL FY 2015 312.93 227.51 819.03 27.78% 0.47% 0.47% 2647.27% 4.230.83 4.150.13 0.28% 0.15% FY 2014 256.11 128.46 354.68 36.22% 5.48% 4.70% 0.45% 0.45% 108.58% 180.65 180.65 Banco D-Miro FY 2015 320.04 118.89 330.54 35.97% 6.68% 5.51% 1.67% 1.70% 89.30% 192.46 192.46 FY 2014 206.30 239.57 1,010.35 23.71% 5.60% 2.98% 2.00% 2.30% 118.08% 59.41 53.47 Banco Solidario FY 2015 199.01 240.73 861.17 27.95% 6.64% 3.02% 2.46% 2.79% 120.20% 113.59 106.17 Bank 344.67 589 93 18 88% 4 74% 3.95% 0.28% 0.35% 154 76% 210.66 191.80 FY 2014 111.40 BANCODESARROLLO 369.10 99.28 447.59 22.18% 5.58% 4.79% 0.39% 0.45% 139.88% 192.16 187.15 FY 2015 FY 2014 249.39 125.04 337.06 79.46 31.86% 5.39% 3.21% 2.13% 5.03% 117.77% 120.91 FINCA - ECU 437.22 70.20 216.70 32.39% 6.01% 4.21% 4.47% 5.75% 97.92% 101.69 99.32 FY 2015 854.12 4.83% FY 2014 1.90% 0.00% 101.38% ProCredit - ECU FY 2015 -0.87% FY 2014 349.27 393.14 575.92 68.26% 5.73% 3.60% 0.85% 0.85% 122.06% 1,430.73 1,170.28 Pichincha NBFI Microfinanzas 328.71 4.42% 1.94% 1,789.70 FY 2015 324.85 262.57 79.88% 7.12% 1.94% 91.73% 977.40 FY 2014 4.51% 0.00% 68.80% 140.21 314.25 1.257.00 25.00% 3.72% CCC FY 2015 239.92 254.00 1,270.00 20.00% 5.43% 4.45% 0.00% 74.64% FY 2014 153.46 153.91 370.34 41.56% 0.60% 0.61% 0.94% 186.72% FACES 164.05 149 28 391 35 1 94% 0.87% 0.02% 0.50% 100 00% 38 14% FY 2015 415.00 81.19 214.90 37.78% 3.42% 2.80% 1.67% 1.89% 100.06% Fundación Alternativa 374.41 2.67% 1.99% 101.07% FY 2015 99.77 265.40 37.59% 3.39% 1.66% 183.17 133.64 337.16 39.64% 1.69% 1.61% -0.01% 0.91% 104.56% FY 2014 Fundación Espoir FY 2015 121.02 0.04% 190.39 329.50 36.73% 1.83% 1.28% -0.53% 132.99% FY 2014 273.53 125.43 262.27 47.83% 4.74% 3.46% -1.85% 93.04% FUNDAMIC 45.83% -2.47% 123.81% FY 2015 95.96 NGO 218.34 255.66 1.54% 2.41% 107.34% FY 2014 122.80 48.03% 3.26% 1.99% INSOTEC FY 2015 247.76 110.93 249.15 44.53% 3.02% 1.29% 2.76% 3.08% 103.52% FY 2014 67.24 458 46 662 22 69.23% 4.22% 3.60% 0.20% 0.20% 160 92% **UCADE** Ambato FY 2015 447.00 69.23% 0.23% 147.68% 90.99 232.53 395.30 58.82% 2.28% 1.72% 0.34% 0.34% 166.35% FY 2014 UCADE Latacunga FY 2015 85.22 186.72 305.55 61.11% 11.44% 9.51% 0.11% 0.13% 61.52% FY 2014 78.30 258.07 602.17 42.86% 2.07% 1.16% 1.10% 1.10% 93.03% **UCADE Santo** Domingo FY 2015 93.52 246.33 615.83 40.00% 4.35% 2.29% 0.29% 0.29% 70.67% FY 2014 90.28 332.71 648.95 51.27% 1.02% 0.42% 0.63% 0.81% 162.06% VISIONFUND ECUADOR-FODEMI 0.11 0.11

This section provides information for all the FSPs that have reported to MIX for FY 2014 and FY 2015. The blank values here means either the FSP has not submitted the data or the data is not applicable for them.

513.56

264.49

88.00

FY 2015

2.92%

1.81%

0.72%

0.73%

98.86%

51.50%

#### **Glossary**

Please refer to link [ https://www.themix.org/glossary ]to view the detailed glossary of MIX Market indicator and ratios.

#### Indicator names and its formulas:

Administrative expense / assets - Formula: (Administrative expense + Depreciation and amortization expense) / Average assets

Assets - Formula: Not applicable

Average assets - Formula: Mean value calculated on the basis of total assets between two consecutive periods, including monthly, quarterly and annual data if available.

Average deposit balance per account - Formula: Deposits/ Number of deposit accounts

Average deposit balance per depositor - Formula: Deposits/ Number of depositors

Average equity - Formula: Methodology of average calculation is same as explained for Average Assets.

Average gross loan portfolio: Methodology of average calculation is same as explained for Average Assets.

Average loan balance per borrower - Formula: Gross loan portfolio/ Number of active borrowers

**B**orrowers per loan officer - Formula: Number of active borrowers / Number of loan officers

Cost per borrower - Formula: Operating expense/ Average number of active borrowers

Debt to equity ratio - Formula: Total Liabilities/ Total Equity

Deposit accounts per staff member - Formula: Number of deposit accounts / Number of personnel

Depositors per staff member - Formula: Number of depositors / Number of personnel

Deposits - Formula: Not applicable

Deposits to total assets - Formula: Total Deposits / Total Assets

Deposits to loans - Formula: Deposits / Gross Loan Portfolio

**E**quity - Formula: Not applicable

 $\textbf{\textit{F}} in ancial\ expense\ \emph{/}\ assets\ \textbf{-}\ Formula:\ Financial\ expense\ on\ funding\ liabilities\ \emph{/}\ Average\ assets}$ 

Financial revenue / assets - Formula: Financial revenue/ Average assets

Gross Loan Portfolio - Formula: Not applicable

Loan loss rate - Formula: Write-offs - Amount recovered from written-off loans) / Average gross loan portfolio

Loan officers - Formula: Not applicable

Loan portfolio disbursed - Formula: Not applicable

**N**umber of active borrowers - Formula: Not applicable

Number of deposit accounts - Formula: Not applicable

Number of depositors - Formula: Not applicable

Number of loans disbursed - Formula: Not applicable Number of offices - Formula: Not applicable

Operating expense / loan portfolio - Formula: Operating expense / Average gross loan portfolio

Operating expense/ assets - Formula: Operating expense / Average assets

Operational self sufficiency - Formula: Financial revenue / (Financial expense on funding liabilities + Net Impairment Loss on gross loan portfolio + Operating expense)

Personnel - Formula: Not applicable

Personnel allocation ratio - Formula: Number of loan officers / Number of personnel

Personnel expense/ assets - Formula: Personnel expense / Average assets

Personnel expense/ loan portfolio - Formula: Personnel expense/ Average gross loan portfolio

Portfolio at risk > 30 days (%) - Formula: (Outstanding balance, portfolio overdue > 30 days + Renegotiated loans)/ Gross loan portfolio

 $Portfolio\ at\ risk > 90\ days\ (\%)\ -\ Formula:\ (Outstanding\ balance,\ portfolio\ overdue > 90\ days\ +\ Renegotiated\ loans)\ /\ Gross\ Loan\ Portfolio\ days\ +\ Renegotiated\ loans)\ /\ Gross\ Portfolio\ days\ +\$ 

Profit margin - Formula: Net operating income/ Financial revenue

 $Provision\ for\ loan\ impairment/\ assets\ -\ Formula:\ Net\ impairment\ loss\ on\ gross\ loan\ portfolio\ /\ Average\ assets$ 

 ${f R}$  eturn on assets - Formula: (Net operating income, less Taxes)/ Average assets

Return on equity - Formula: (Net operating income, less Taxes)/ Average equity

Risk coverage - Formula: Impairment loss allowance/ PAR > 30 days

Total expense / assets - Formula: (Financial expense on funding liabilities + Impairment loss (reversal of impairment loss on gross loan portfolio) + Operating expense) / Average assets

Write-off ratio - Formula: Value of loans written-off / Average gross loan portfolio

Yield on gross portfolio (nominal) - Formula: Financial revenue from loans/ Average gross loan portfolio

